

**Japan Hotel REIT Investment Corporation** 

Midterm Financial Results Briefing 16<sup>th</sup> Period (FY12/2015)

(TSE: 8985) http://www.jhrth.co.jp/en/

# Table of Contents

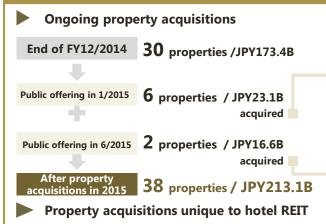
### I. Midterm Settlement of Accounts for FY12/2015 – Highlights

	1. Highlights of Midterm FY12/2015	3
	Summary of Midterm Settlement of Accounts and Revenue Forecast for Full Year	
	1. Midterm Operational Performance for FY12/2015	5
	2. Revenue Forecast for Full FY12/2015	6
III.	3. Balance Sheet External Growth	7
	1. Properties Acquired in 2015	9
	2. Ongoing Property Acquisitions	11
	3. Market Environment – Inbound Visitors	12
	4. Market Environment - Domestic Market	13
IV.	Internal Growth	
	1. Rent Schemes	15
	2. HMJ's Five Hotels – Highlights	16
	3. Major Indicators of Rooms Department of Hotels with Variable Rent	17
	4. Portfolio Diversification	19
	5. Capital Expenditure and Depreciation	20
<b>V.</b>	Financial Strategy	
	1. Financial Strategy	22

Appendix 1 JHR's Characteristics	
1. Simultaneous Pursuit of Stability and Upside Potential	25
2. External Growth Strategy	26
3 . Internal Growth Strategy	27
4. Financial Strategy	28
5. Benefits Program for Unitholders	29
Appendix 2 Information on Properties	
1 . Property List	31
2. Summary of Lease Contracts	33
3 . Portfolio Map	35
Appendix 3 Investors Composition and Investment Unit Price	
1 . Major Unitholders and Investors Composition	37
2. Changes in Investment Unit Price and Market Capitalization	38
Appendix 4 Summary of the Asset Management Company	
1. Summary of the Asset Management Company	40
2. Features and Governance of the Asset Management Company	41

Former Nippon Hotel Fund Investment Corporation ("former NHF") and former Japan Hotel and Resort, Inc. ("former JHR") merged on April 1, 2012. The surviving company is the former NHF. The new name after the merger is Japan Hotel REIT Investment Corporation ("JHR"). The asset management company of JHR is Japan Hotel REIT Advisors Co., Ltd. ("Asset Management Company").

I. Midterm Settlement of Accounts for FY12/2015 – Highlights





last year

Acquired with various purchase schemes from multiple sellers including directly negotiated transactions.

HMJ's five hotels ibis Tokyo Shinjuku

& ibis Kyoto

Upside sharing

Forecast of variable rent, etc. for full

FY2015 compared with the same period

+JPY363M

+JPY75M

+JPY300M

# 2. Internal Growth

- Improved performance of hotels with variable rent
- High growth of RevPAR in first half of 2015

			(Office of T)
	First half of 2014 <sup>(*4)</sup>	First half of 2015	Variance
HMJ's five hotels (*1)	12,849	14,163	10.2%
Accor's six hotels (*2)	7,505	8,350	11.3%
Five "the b" hotels(*3)	6,824	7,852	15.1%
Total	9,757	10,828	11.0%

## 3. Improvement in Financial Conditions

Improvement in financial indicators (after the purchase of Okinawa Marriott Resort & Spa / forecast at the end of 12/2015)			
Lower borrowing costs	Management of LTV		
1.7%⇒ <b>1.6</b> %	43.1% <b>⇒41.7</b> %		

## 4. Others

(Unit: JPY)

### AIFMD registration

Newly registered in the U.K. and the Netherlands

**Expansion of Benefits Program for Unitholders** 

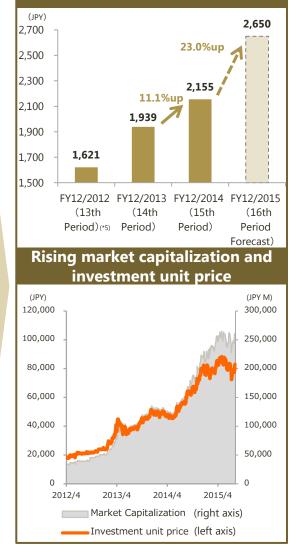
Addition of Accor's six hotels to existing HMJ's five hotels

(\*1) HMJ's five hotels are Kobe Meriken Park Oriental Hotel, Oriental Hotel tokyo bay, Namba Oriental Hotel, Hotel Nikko Alivila, and Oriental Hotel Hiroshima (hereinafter called "HMJ's five hotels").
 (\*2) Accor's six hotels are ibis Tokyo Shinjuku, ibis Styles Kyoto Station, ibis Styles Sapporo, Mercure Sapporo, Mercure Okinawa Naha, and Mercure Yokosuka (hereinafter called "Accor's six hotels").
 (\*3) Five "the b" hotels are the b akasaka-mitsuke, the b ikebukuro, the b ochanomizu, the b hachioji, and the b hakata (hereinafter called "the five "the b" hotels").

(\*4) Numbers for Hotel Nikko Alivila and the b akasaka-mitsuke in 2014 are under the effect of variance in the number of rooms available for sale due to partial renovations, etc. (the same applies hereinafter). (\*5) Fiscal year ending December 2012 (13<sup>th</sup> period) is irregular settlement of accounts of nine months. Therefore, the dividend of FY12/2012 is an annualized number based on certain conditions.

## Steady growth of dividend

JAPAN HOTEL BEIT



**II. Summary of Midterm Settlement of Accounts** 

and Revenue Forecast for Full Year

# JAPAN HOTEL REIT

(Unit: JPY M)

# 1. Midterm Operational Performance for FY12/2015

				(A)	(B)	(B) — (A)
			FY12/2014	FY12/2015	FY12/2015	
			Midterm	Midterm	Midterm	Variance from Previous Time
			Actual	Forecast Previous Time	Actual	
December	No. of properties	5	27	37	37	-
Property	Acquisition price	,	157,632	198,184	198,184	_
	Operating reven	nue	5,504	6,824	7,242	417
		Variable rent	1,011	1,845	2,269	424
		Fixed Rent	4,492	4,979	4,973	-6
	NOI		4,691	5,749	6,209	460
	Depreciation		1,168	1,364	1,327	-37
	Loss on retireme	ent of noncurrent assets	2	6	1	-4
Profit and loss	NOI after depre	eciation	3,520	4,377	4,880	502
	Other operating	expenses	508	668	622	-45
	Operating incor	ne	3,011	3,709	4,257	547
	Non-operating in	ncome	1	0	9	9
	Non-operating e	expenses	778	839	794	-44
	Ordinary income	9	2,235	2,870	3,472	602
	Net income (mi	dterm)	2,234	2,870	3,472	601

<u>Major causes of variances</u>

#### **Operating revenue – variable rent, etc.**

- HMJ's five hotels--increase in variable rent by JPY256M
- Accor's six hotels--increase in income from management contracts, etc. by JPY96M
- Five "the b" hotels--increase in variable rent by JPY18M
- Other increases such as upside sharing by JPY52M

#### **Operating Expenses**

Decrease in operating expenses by JPY130M

(\*1) For detail, please see Midterm Financial Report released on August 20, 2015.

(\*2) NOI, etc. are calculated using the following formula.

NOI (Net Operating Income)=Real estate operating revenue - Real estate operating costs + Depreciation + Loss on retirement of noncurrent assets

NOI yield = NOI/total acquisition price of the properties owned as of the end of the fiscal period/year

NOI after depreciation = Real estate operating revenue - Real estate operating costs

NOI yield after depreciation = NOI after depreciation/total acquisition price of the properties owned as of the end of the fiscal period/year

# 2. Revenue Forecast for Full FY12/2015

					(A)	(B)	)	[Reference]	(B) – (A)
		FY12/2014	FY12/2015 Forecast Previous Time	Forec This T		2015 Forecast This Time	Variance from Previous Time		
				Actual				(Annualized)	
	No. of properties		30	3	8	38	38	-	
Property	Acquisition price		173,429	213,13	4 2	213,134	213,134	-	
	Operating re	evenue		12,760	16,05	0	16,655	17,220	604
		Variable rent	Composition	<b>28.9%</b> 3,693	<b>35.5%</b> 5,70	3 <b>37.8%</b>	6,303	<b>37.5%</b> 6,455	599
		Fixed Rent	Composition	<b>71.1%</b> 9,066	<b>64.5%</b> 10,34	7 <b>62.2%</b>	10,352	<b>62.5%</b> 10,764	5
	NOI			11,002 6. <i>3%</i>	13,73 6.49		14,343 6.7%	14,646 <i>6</i> .9%	607 <i>0.3%</i>
	Depreciation			2,400	2,86	2	2,862	2,990	0
Profit and loss	Loss on retire assets	ement of r	oncurrent	4	1	3	13	13	0
110 1055	NOI after depreciation		8,597	10,86	0	11,467	11,642	607	
			5.0%	5.1	%	5.4%	5.5%	0.3%	
	Other operating expenses		1,051	1,48	5	1,438	1,480	-47	
	Operating income		7,545	9,37	5	10,029	10,162	654	
	Non-operating income		•	4		0	9	9	9
	Non-operating expenses		1,774	1,83	6	1,720	1,713	-116	
	Ordinary inco	ome		5,776	7,53	9	8,319	8,458	780
	Net income		5,774	7,53	9	8,318	8,457	779	
	Use of negati	ive goodw	vill	240	1	3	13	13	0
Dividend	Total dividen	ds		6,015	7,55	2	8,332	8,467	779
	Number of u			2,791,281	3,144,22		144,227	3,144,227	
	Dividend pe	r unit (JP	Y)	2,155	2,40	2 .3%	2,650	2,693	248

(\*1) For detail, please see Midterm Financial Report released on August 20, 2015.

(\*2) NOI, etc. are calculated using the following formula.

NOI (Net Operating Income)=Real estate operating revenue - Real estate operating costs + Depreciation + Loss on retirement of noncurrent assets NOI yield = NOI/total acquisition price of the properties owned as of the end of the fiscal period/year

NOI after depreciation = Real estate operating revenue - Real estate operating costs

NOI yield after depreciation = NOI after depreciation/total acquisition price of the properties owned as of the end of the fiscal period/year

### (Unit: JPY M) **Major causes for variance** Operating revenue – variable rent, etc. • HMJ's five hotels--increase in variable rent by JPY311M Accor's six hotels--increase in income from management contracts, etc. by JPY168M • Six "the b" hotels--increase in variable rent by JPY36M Other increases such as upside sharing by JPY82M Major assumptions for FY12/2015 (\*1) Operating assets: Thirty-eight properties. No property transfer (acquisition or disposition) is expected. • Operating revenue: Based on lease contracts, etc., hotels' competitiveness and market environment have been considered for the calculation. • **Operating expenses:** JPY946M for fixed asset tax and city planning tax, etc. is assumed. The taxes of the eight properties acquired during the midterm will not be posted as operating expenses since they will be posted as acquisition expenses. (The fixed asset tax and city planning tax for the eight properties is posted with the assumption of JPY255M in annualized number.) Straight-line method is applied to calculate depreciation. Non-operating expenses: JPY1,720M is assumed as interest payments, amortization of loan-related fees, loan-related costs and amortized expenses for issuing new investment units in January and June 2015. • Borrowing: It is assumed that the balance of loans and investment corporation bonds at the beginning of FY12/2015 totals JPY81,089M. The amount is assumed to be JPY97,772M at the end of FY12/2015. • No. of investment units issued: Assume 3,144,277 units issued in total. • Dividend per unit: Negative goodwill is used for loss on retirement of noncurrent assets (JPY13M). Balance carried forward from the

previous period is JPY1M.

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6

# 3. Balance Sheet

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#### (Unit: JPY M)

	FY12/2014 End of Fiscal Year	FY12/2015 End of Midterm	Variance
	12/31/2014	6/30/2015	
TS			
irrent assets	15,836	26,322	10,486
Cash and deposits <sup>(*1)</sup>	14,424	25,145	10,721
Operating accounts receivable	1,029	758	-271
Others	382	419	37
operty and equipment, at cost	172,160	196,219	24,059
Net property and equipment	150,736	175,166	24,430
Buildings in trust <sup>(*2)</sup>	61,007	65,402	4,395
Land in trust	89,055	109,077	20,022
Others <sup>(*3)</sup>	672	685	13
Intangible assets	19,842	19,840	-2
Other assets	1,582	1,212	-370
Investment securities	602	-	-602
Leasehold and security deposits	170	170	-
Others	808	1,041	233
eferred assets	94	125	31
AL ASSETS	188,091	222,668	34,577
	Operating accounts receivable Others operty and equipment, at cost Net property and equipment Buildings in trust <sup>(*2)</sup> Land in trust Others <sup>(*3)</sup> Intangible assets Other assets Investment securities Leasehold and security deposits	End of Fiscal Year         12/31/2014         TTS         Intrent assets         Cash and deposits <sup>(*1)</sup> Operating accounts receivable         Operating accounts receivable         Others         Others         Operty and equipment, at cost         Buildings in trust <sup>(*2)</sup> Others         Others         Others <sup>(*3)</sup> Other assets         Intangible assets         Investment securities         Leasehold and security deposits         Others         Others         Others         Building in trust <sup>(*2)</sup> Other assets         Other assets         Investment securities         Leasehold and security deposits         Others         Build         Others         Build         Others         Build         Other         Build         Investment securities         Investment securities         Inters         Inters         Inters         Inters         Inters         Inters         Inters	End of Fiscal YearEnd of Midterm12/31/20146/30/2015TS12/31/2014Cash and deposits("1)14,424Operating accounts receivable1,029Others382Others382And equipment, at cost172,160Buildings in trust("2)61,007Land in trust89,055Others sets19,842Intangible assets19,842Investment securities602Leasehold and security deposits170Others380Investment securities602Leasehold and security deposits170Others94125Sterred assets94Intangible assets100Intage asset100Intage asse

		FY12/2014 End of Fiscal Year	FY12/2015 End of Midterm	Variance
		12/31/2014	6/30/2015	
LI/	ABILITIES AND NET ASSETS			
	Current liabilities	13,474	23,581	10,107
	Operating accounts payable	285	568	283
	Short-term loans payable	-	1,000	1,000
	Current portion of long-term loans payable	11,825	20,588	8,763
	Accounts payable	691	558	-133
	Advances received	651	717	66
	Others	20	149	129
	Long-term liabilities	74,274	75,015	741
	Long-term loans payable	63,264	63,896	632
	Investment corporation bond	6,000	6,000	-
	Tenant leasehold and security deposits	4,650	4,864	214
	Others	358	254	-104
	TOTAL LIABILITIES	87,748	98,596	10,848
NE	T ASSETS			
	Unitholders' capital	59,024	85,177	26,153
	Capital surplus	21,746	21,746	-
	Dividend reserve	14,168	13,928	-240
	Unappropriated retained earnings (midterm/year)	5,776	3,473	-2,303
	Others	-373	-254	119
	TOTAL NET ASSETS	100,342	124,071	23,729
то	TAL LIABILITIES AND NET ASSETS	188,091	222,668	34,577

(\*1) Cash and deposits in trust is included.

(\*2) The sum of building in trust, structures in trust, machinery and equipment in trust, tools, furniture and fixtures in trust, and construction in progress in trust.
 (\*3) The sum of machinery and equipment, tools, furniture and fixtures.

**III. External Growth** 

# Portfolio of "the b" Hotels (Five "the b" Hotels)

## the b akasaka-mitsuke





Address	Токуо
Acquisition Price	JPY6,250M
Appraisal Value	JPY6,420M
Total No. of Guest Rooms	122 rooms
Completion	11/2002
NOI Yield	4.3%
Rent Scheme	Fixed+Variable



		in	
A	9		F

Address	Токуо
Acquisition Price	JPY6,520M
Appraisal Value	JPY6,770M
Total No. of Guest Rooms	175 Rooms
Completion	6/1982
NOI Yield	4.7%
Rent Scheme	Fixed+Variable

### the **b** ochanomizu





Address	Tokyo
Acquisition Price	JPY2,320M
Appraisal Value	JPY2,470M
Total No. of Guest Rooms	72 Rooms
Completion	8/1999
NOI Yield	4.6%
Rent Scheme	Fixed+Variable

## the b hachioji





Address	Tokyo
Acquisition Price	JPY2,610M
Appraisal Value	JPY2,720M
Total No. of Guest Rooms	196 Rooms
Completion	8/1986
NOI Yield	6.3%
Rent Scheme	Fixed+Variable
Completion NOI Yield	8/1986 6.3%





Address	Fukuoka
Acquisition Price	JPY2,300M
Appraisal Value	JPY2,370M
Total No. of Guest Rooms	175 Rooms
Completion	9/1997
NOI Yield	5.7%
Rent Scheme	Fixed+Variable



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(\*) NOI Yield is based on annualized NOI of FY12/2015 forecast

# 1. Properties Acquired in 2015(2)

## **Hotel Francs**









Address	Chiba
Acquisition Price	JPY3,105M
Appraisal Value	JPY3,500M
Total No. of Guest Rooms	222 Rooms
Completion	8/1991
NOI Yield	7.5%
Rent Scheme	Fixed

## Mercure Yokosuka





	Address	Kanagawa
	Acquisition Price	JPY1,650M
-	Appraisal Value	JPY1,680M
- 20	Total No. of Guest Rooms	160 Rooms
	Completion	11/1993
	NOI Yield	7.3%
	Rent Scheme	Variable

# Okinawa Marriott Resort & Spa





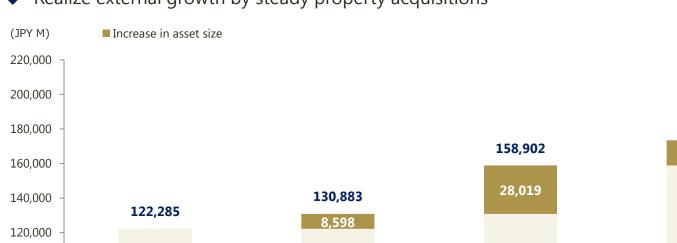


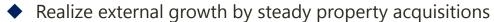


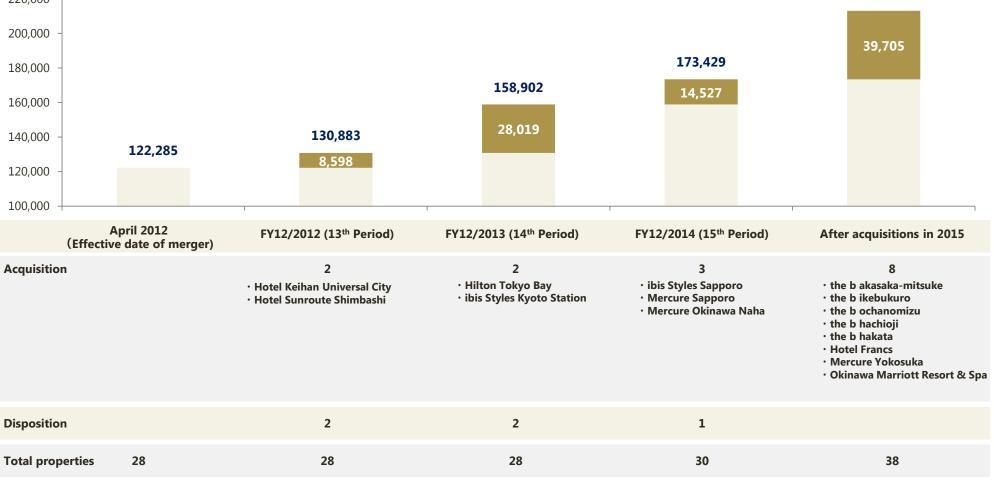
Address	Okinawa
Acquisition Price	JPY14,950M
Appraisal Value	JPY15,400M
Total No. of Guest Rooms	361 Rooms
Completion	2/2005
NOI Yield	6.1%
Rent Scheme	Fixed+Variable

(\*) NOI Yield is based on annualized NOI of FY12/2015 forecast

## Change in asset size (\*)







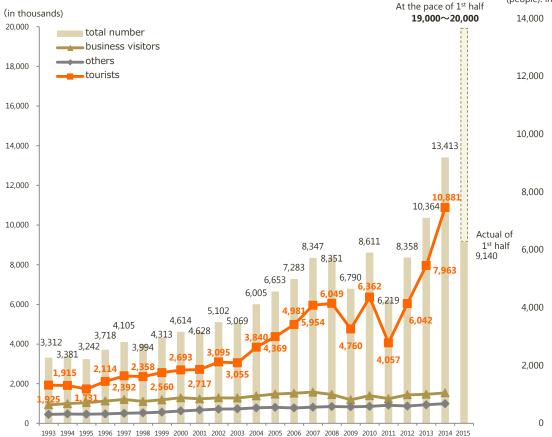
(\*) Asset size refers to the total amount of acquisition price.

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213,134

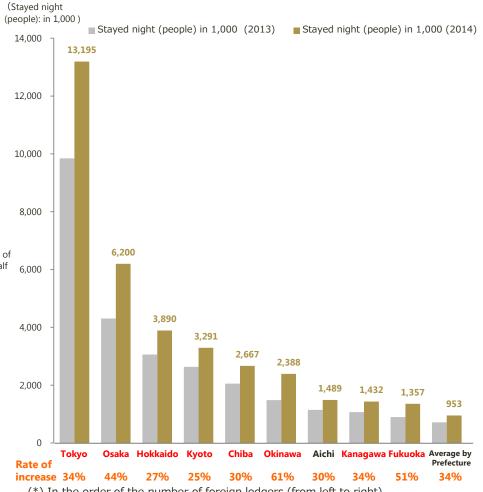
### Change in the number of inbound visitors by purpose

First half of 2015: up 46% from the same period last year. The growth in the total number of inbound visitors is accelerating. The key driver of growth is inbound leisure tourists.



## Comparison of foreign lodgers by prefecture (2014 vs 2013)

Notable growth in areas where JHR-owned hotels locate

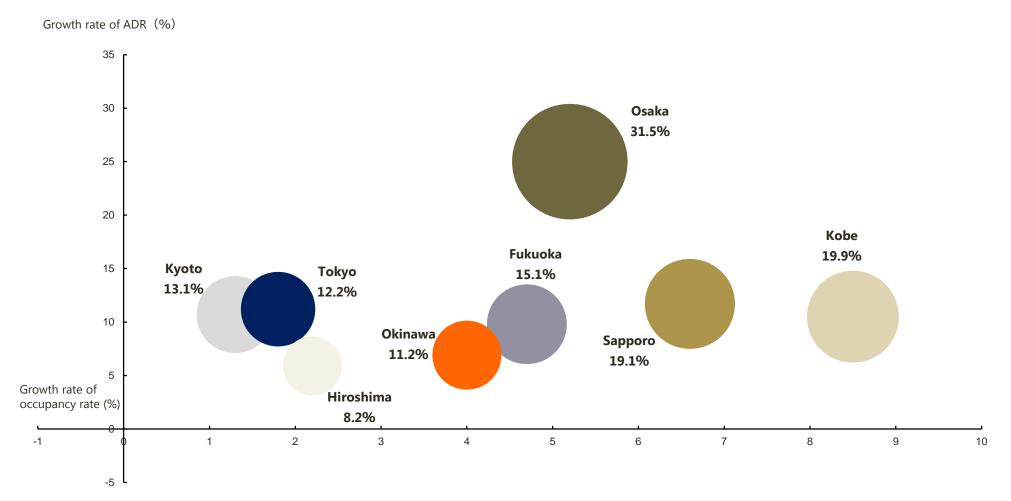


(\*) In the order of the number of foreign lodgers (from left to right). Prefectures in red means JHR has purchased hotels in those areas after the merger.

Source: "Trend of the number of inbound visitors" by Japan National Tourism Organization (JNTO)

Source: "Overnight trips survey" by Japan Tourism Agency

Comparison of key property indexes in major cities in the world (from January to June in 2015, compared with the same period in 2014)



(\*) The size of circles show growth rate of RevPAR.

Source: Prepared by Asset Management Company using data of STR Global

**IV. Internal Growth** 

		4	Stability	< < <		>>	Upside (As of the end of Dec	ecember 2015 (Forecast)
	Type of I	rent	Fixed rent	Fixed rent + Upside sharing	Fixed rent + Variable rent	Variable rent	Management contract	Total
Ту	ype of co	ontract	Lease contract	Lease contract	Lease contract	Lease contract	Management contract	Total
F	Rent	Fixed	0	0	0	-	-	-
		Variable	-	A certain percentage of sales exceeded the threshold	A certain percentage of hotel GOP	A certain percentage of hotel GOP	GOP of hotel	-
	erating r (JPY M)		2,672 (16.1%)	3,344 (20.1%)	7,779 (46.7%)	203 (1.2%)	2,650 (15.9%)	16,651 (100.0%)
	(Break-	Fixed rent (%)	2,672 (16.1%)	2,987 (17.9%)	4,157 (25.0%)	40 (0.2%)	488 (2.9%)	10,347 (62.2%)
	down)	Variable rent (%)		356 (2.1%)	3,621 (21.8%)	162 (1.0%)	2,162 (13.0%)	6,303 (37.8%)
	olvement operati	t in hotel tion	Low	Low	High	High	High	
CAF	PEX paid	by JHR	1) Renewal of building and facilities	1) Renewal of building and facilities < 3) Strategic investment>	<ol> <li>Renewal of building and facilities</li> <li>Fixtures and equipment</li> <li>Strategic investment</li> </ol>	<ol> <li>Renewal of building and facilities</li> <li>Fixtures and equipment</li> <li>Strategic investment</li> </ol>	1) Renewal of building and facilities 2) Fixtures and equipment 3) Strategic investment	
No	o. of prop	perties	14	5	12	2	5	38
Acqui	sition pri	ce (JPY M)	35,681	40,470	104,870	2,473	29,640	213,134
	(%)		16.7%	19.0%	49.2%	1.2%	13.9%	100.0%
			The Beach Tower Okinawa Dormy Inn Kumamoto <u>Hotel Francs</u> (10 other hotels)	Mitsukoshimae Hotel Vista Kamata Tokyo <u>Hotel Keihan Universal City</u> Hotel Sunroute Shimbashi Hilton Tokyo Bay	Kobe Meriken Park Oriental Hotel Oriental Hotel tokyo bay Namba Oriental Hotel Hotel Nikko Alivila Oriental Hotel Hiroshima the b akasaka-mitsuke the b ikebukuro the b ochanomizu the b hakata the b suidobashi (*1) Okinawa Marriott Resort & Spa	<u>Mercure Yokosuka</u>	ibis Tokyo Shinjuku ibis Styles Kyoto Station ibis Styles Sapporo Mercure Sapporo Mercure Okinawa Naha	

(\*1) Dormy Inn Suidobashi was rebranded to the b suidobashi in July 2015. The rent scheme is changed from fixed rent to fixed rent + variable rent.

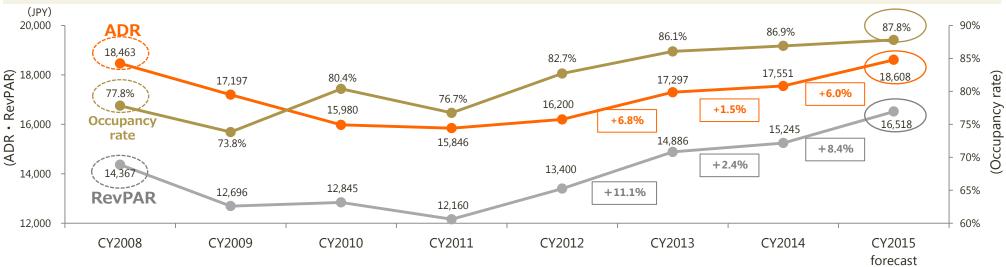
(\*2) Underlined hotels are hotels that JHR purchased after the merger.
 (\*3) Hotels in red characters are those JHR adopted upside sharing or variable rent, etc. after the acquisitions.

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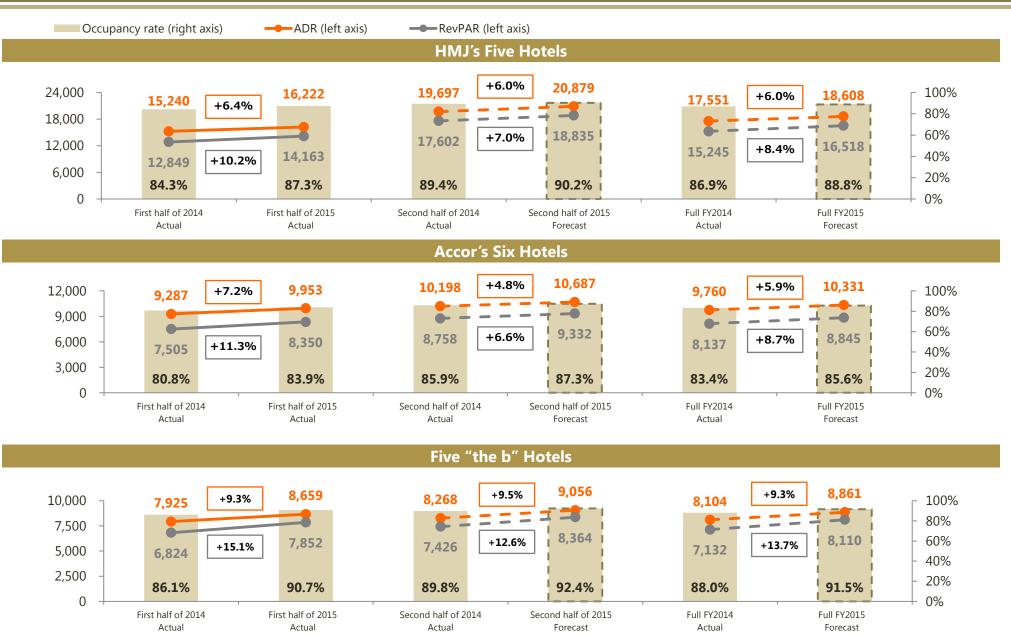
## Change in total sales and GOP



Change in KPI



# 3. Major Indicators of Rooms Department of Hotels with Variable Rent (1)

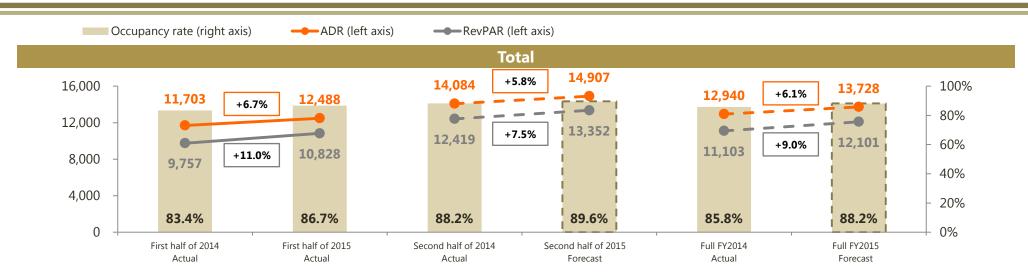


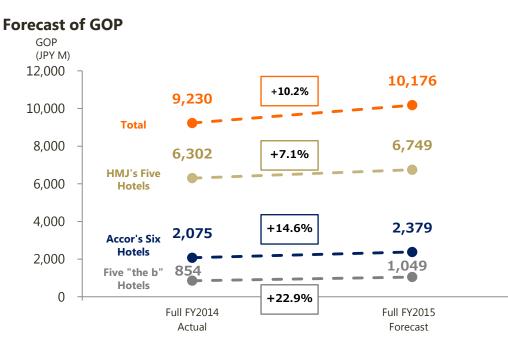
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17

# 3. Major Indicators of Rooms Department of Hotels with Variable Rent (2)



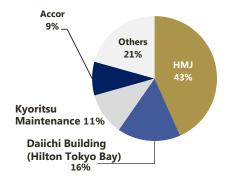


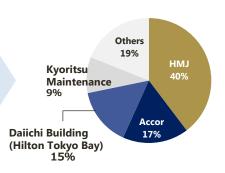


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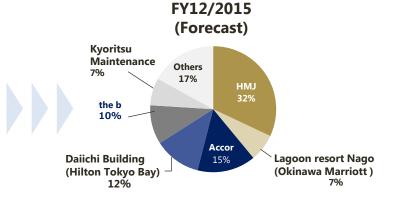


FY12/2013



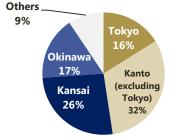


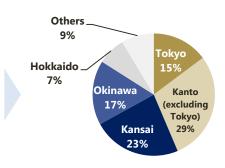
FY12/2014

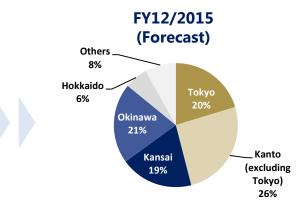


• Diversification of areas (\*)





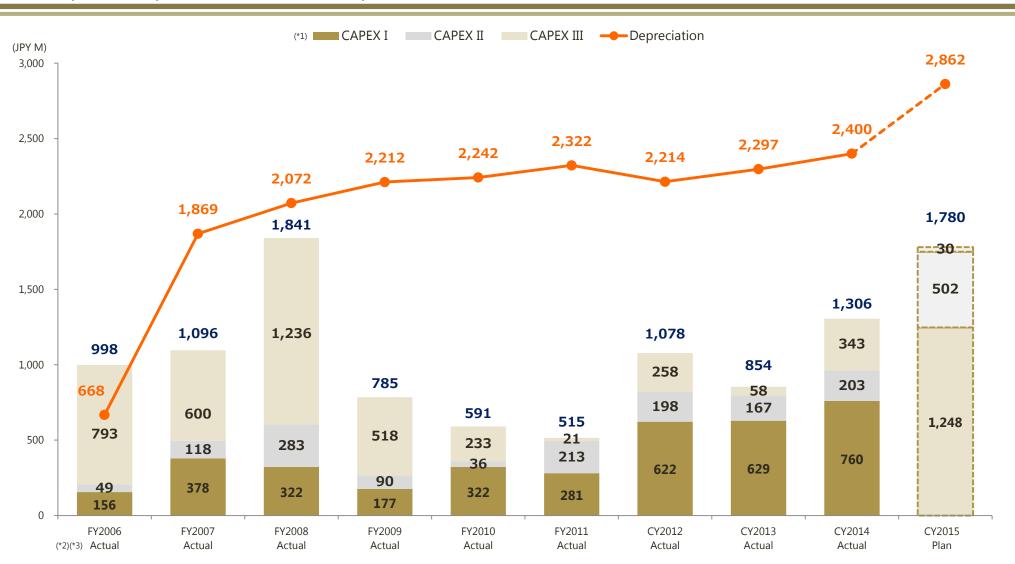




(\*) Based on acquisition price

FY12/2014

5. Capital Expenditure and Depreciation



(\*1) CAPEX I is capital investment related to renewal construction of buildings, facilities, and equipment which is required to maintain proper values of properties. CAPEX II is capital investment for fixtures and furnishings that are not directly related to building structures or facilities but necessary for operating hotels. CAPEX III is strategic capital investment for renewing guest rooms, banquet rooms and restaurant for maintaining/improving the competitiveness of the hotels.

(\*2) The actual for FY2006 is the actual of the former JHR for the period from IPO to August 2006 (6.5 months). The actual for FY2007 is the sum of the actual of the former JHR from September 2006 through August 2007 and that of the former NHF from September 2008 (the same method applies for FY2009 to FY2011). The sum of CY2012 is the actual for FY2008 and that of former NHF from October 2007 through September 2008 (the same method applies for FY2009 to FY2011). The sum of CY2012 is the actual for January 2012 through December 2012 (Depreciation is the annualized number for the 13th period.), and the actual for CY2013 and the actual for the period from January through December 2015 based on the revenue forecast in the Midterm Financial Report for the Fiscal Year Ending December 2015.

(\*3) The former NHF and former JHR spent JPY31M (October 2011 through December 2011) and JPY90M (September 2011 through December 2011), respectively, in addition to the amount indicated above.

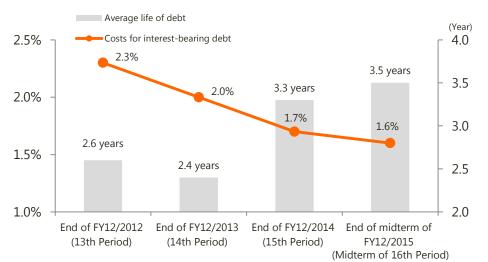
### Japan Hotel REIT Investment Corporation

# V. Financial Strategy

# 1. Financial Strategy (1)

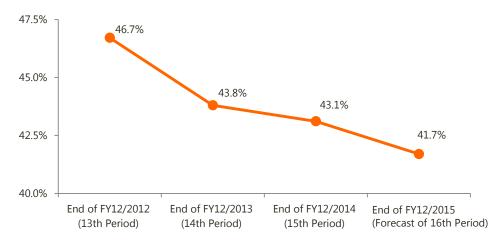
JAPAN HOTEL REIT

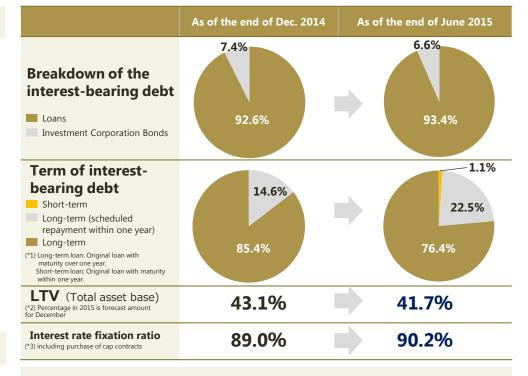
### Change in costs for interest-bearing debt<sup>(\*1)</sup> and average life of debt<sup>(\*2)</sup>



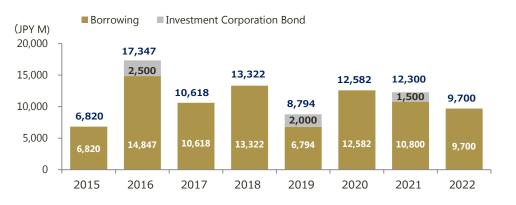
(\*1) Weighted-average number of costs for interest-bearing debt (including up-front fee, etc.) as of the end of each fiscal period/year. (\*2) Average life of debt as of the end of each fiscal period/year.

## Change in LTV (total asset base)





### **Repayment schedule of interest-bearing debt** (as of end of June 2015)



### Japan Hotel REIT Investment Corporation

#### (\*) Change in LTV as of the end of each fiscal period/year.

## Lender list for interest-bearing debts

					(JPY M)
Lenders		t year e end of	Balance as of mic (As of the e 203	Variance	
	Balance	Percentage	Balance	Percentage	Balance
Sumitomo Mitsui Banking Corporation	20,205	24.9%	23,205	25.4%	3,000
Shinsei Bank, Ltd.	10,318	12.7%	11,857	13.0%	1,539
Mizuho Bank, Ltd.	9,526	11.7%	11,707	12.8%	2,181
Resona Bank, Limited	7,002	8.6%	8,492	9.3%	1,490
The Tokyo Star Bank, Limited	8,199	10.1%	8,485	9.3%	286
Sumitomo Mitsui Trust Bank, Limited	6,998	8.6%	8,481	9.3%	1,483
The Nomura Trust and Banking Co., Ltd.	4,100	5.1%	4,085	4.5%	- 15
Development Bank of Japan Inc.	1,879	2.3%	1,875	2.1%	- 4
The Chiba Bank, Ltd.	1,531	1.9%	1,822	2.0%	291
The Hiroshima Bank, Ltd.	1,492	1.8%	1,492	1.6%	-
The Bank of Fukuoka, Ltd.	1,488	1.8%	1,486	1.6%	-2
Mitsubishi UFJ Trust and Banking Corporation	1,000	1.2%	1,000	1.1%	-
Sompo Japan Nipponkoa Insurance Inc.	996	1.2%	992	1.1%	- 4
Aozora Bank, Ltd.	350	0.4%	500	0.5%	150
Borrowing (Sub-Total)	75,089	92.6%	85,485	93.4%	10,395
2nd Investment Corporation Bond without collateral	2,500	3.1%	2,500	2.7%	-
3rd Investment Corporation Bond without collateral	2,000	2.5%	2,000	2.2%	-
4th Investment Corporation Bond without collateral	1,500	1.8%	1,500	1.6%	_
Investment Corporation Bond (Sub-Total)	6,000	7.4%	6,000	6.6%	-
Total Interest-Bearing Debt	81,089	100.0%	91,485	100.0%	10,395

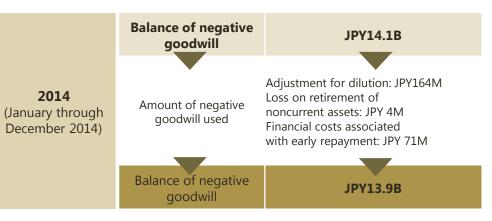
## **Status of credit ratings**

15 <sup>th</sup> Period (end of FY12/2014)											
Japan Credit Rating Agency, Ltd. (JCR)	A (prospectus: stable)										
Rating and Investment Information, Inc. (R&I)	A- (prospectus: stable)										

## Use of negative goodwill

### Major policies for using negative goodwill

- Cope with losses caused by property dispositions when replacing properties.
- Cope with dilution at issuance of investment units during the period.
- Cope with loss on retirement of noncurrent assets resulting from renovation, etc.

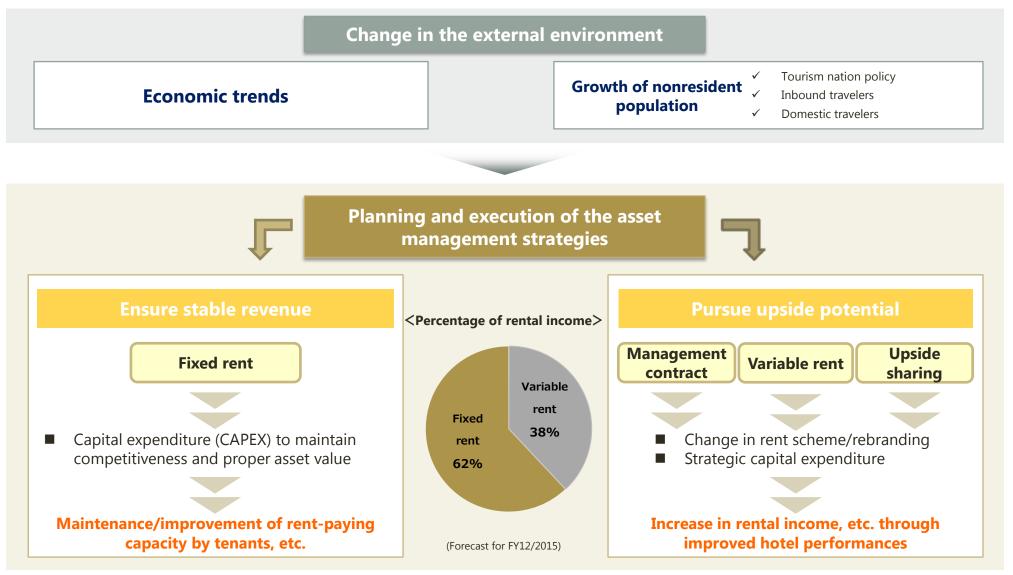


# **Appendix 1**

JHR's Characteristics

JAPAN HOTEL REIT

# JHR pursues both stability and upside potential by implementing steady growth strategies



### **Basic Policies**

- Acquire hotel real estate that is capable of attracting "domestic and inbound leisure customers."
- Improve profitability, stability, and quality of the overall portfolio.



- Emphasize the superiority of buildings and facilities (infrastructure), operations (services), and locations of hotel real estate.
  - The prime investment targets are "full-service hotels" and "resort hotels" that have high barriers to entry due to operation and management know-how, capital outlay and location.
  - In the case of "limited-service hotels," the creditworthiness of the hotel lessee, the age of the building, location, guest room composition and profitability are important.
  - Hotels specialized in selling single rooms only are carefully chosen.
- Strategic investment areas
  - Hokkaido area, Tokyo and bay area, Osaka/Kyoto area, Fukuoka area, and Okinawa area.
- Investigation and planning of the internal growth strategy upon property acquisition.
  - Investigate the appropriate rent level and rent scheme upon renewal, etc., cost reduction possibilities, and possibilities to improve buildings and facilities.
  - If the hotel pays a variable rent, etc., promote internal growth through collaboration with the operators.

# Perception of the external environment

# Trend of the hotel investment market

- Along with a rise in hotel revenue due to economic recovery and increase in domestic and inbound demand, hotel assets have gained investors' further attention. In addition, since the yields of other asset classes are decreasing and competitions to acquire hotel assets have become intense, yields on transactions are on a downward trend.
- This trend is predicted to continue for some time and transaction prices are expected to rise further.



### **Basic Policies**

# Perception of the external environment

### **General market conditions**

Due to various measures implemented by the administration of Prime Minister Shinzo Abe to pull the nation out of deflation and realize the sustainable economic growth, corporate earnings are improving overall. Private consumption is also showing some sign of a recovery. Japan's economy continues to recover mildly.

### **Hotel market environment**

 Demand for hotels is expected to continue favorably due to an increase in demand for domestic leisure and business by improvement of consumption confidence and corporate sentiments as well as inbound demand. Unit price is expected to increase continuously especially in the accommodation market.

- Increase variable rent through improvement of hotel revenues
- Set, maintain, and increase proper fixed rent levels based on rent-paying capacity



### **Key Measures**

- Monitoring, planning and execution of the asset management strategy based on an in-depth understanding of the hotel business.
  - Analyze the creditworthiness of hotel lessees, understand and improve hotel income and expenditures.
  - Understand the ever-changing needs of customers and diligently cope with changes.
  - Provide global level services to hotel users.
  - Differentiation strategy that enables "value competition," not "price competition."
  - Propose a structuring for hotel organization which can spur innovations.
- Plan and execute strategic CAPEX.
  - Strategic investment that will improve profitability and strengthen competitiveness.
  - Make investments to maintain asset value and daily revenue.
- Maximization of asset value through financial management including cost reduction and proper building maintenance.

# 4. Financial Strategy



## **Basic Policies**

Perception of the external environment

Continuing favorable environment for financing in both direct and indirect financial markets

- Expanded investor base due to continuous access to both equity and bond markets.
- Financial institutions are still eager to provide loans.
- Due to the Bank of Japan's monetary easing, short-term interest rates are expected to be stable at a low level from medium-perspective point of view.
- On the other hand, long-term interest rates, which are at a historical low, need to be paid close attention to unforeseeable circumstances.

### • Ensure healthy and stable finance

• Strengthen bank formation and relationships with financial institutions



### **Key Measures**

- ◆ Maintain LTV level at a maximum of 50% (total asset base) for the time being
- Diverse fund procurement methods including issuance of the investment corporation bonds, etc.
- Diverse maturity
- Interest-rate risk management preparing for interest rate hike in the future

JHR offers a benefits program to unitholders to improve their satisfaction and expand the investor base.

JHR expanded the benefits program from FY2015 by adding Accor's six hotels as subject hotels for the program.

#### Eligible recipients of complimentary coupons

Complimentary coupons will be sent to those who hold ten or more JHR units at the end of June every year (end of the midterm settlement).

#### Details of the benefits program

HMJ's five hotels—50% off the rack rates for hotel accommodation and 20% discount for restaurants Accor's six hotels—10% discount from the best-offered accommodation rates

Five complimentary coupons for accommodations and five complimentary coupons for

restaurants

(\*) Complimentary coupons for restaurants are only available at HMJ's five hotels.

#### Hotels that offer the benefits program

HMJ's five hotels and Accor's six hotels

### HMJ's five hotels





Kobe Meriken Park Oriental Hotel





Namba Oriental Hotel

Oriental Hotel Hiroshima



Hotel Nikko Alivila

Coupon redemption (July 2014 through June 2015)

	Roo	oms	Restaurants			
Hotels	No. of coupons used	No. of people who used coupons	No. of coupons used	No. of people who used coupons		
Kobe Meriken Park Oriental Hotel	316	355	719	1,972		
Oriental Hotel tokyo bay	1,305	1,624	1,613	4,640		
Namba Oriental Hotel	243	302	142	354		
Hotel Nikko Alivila	269	530	533	1,429		
Oriental Hotel Hiroshima	273	314	275	741		
Total	2,406	3,125	3,282	9,136		

(\*) No. of eligible recipients: 18,145 (unitholders of 10 units or over as of June 2013) 12,211 (unitholders of 10 units or over as of June 2014)

### Accor's six hotels









Mercure Sapporo

ibis Styles Kyoto Station





Mercure Yokosuka

# Appendix 2

**Information on Properties** 

# 1. Property List (1/2)



										Appraisa	al Value						
No.	Property name	Hotel type	Grade		Location	Age	Acquisition price	Book value	15 <sup>th</sup> Peric 12.31.		Midterm 1 (as of 6.30		nvestment	Revenue from real estate	NOI	P/L from real	NOI yield
				guest rooms			price		Appraisal value	CAP rate	Appraisal	CAP rate		operation		estate operation	(Forecast)
							(JPY M) (*4)	(JPY M) (*5)	(JPY M) (*6)		value			(JPY1000) (*8)	(JPY1000) (*8)	(JPY1000) (*8)	(*9)
1	Kobe Meriken Park Oriental Hotel	(*1) Full-service	(*2) Upper-middle	319	Hyogo	(*3) 20.0	10,900		12,500	5.8%	12,800	5.7%	5.5%		265,739		
2		Full-service	Mid-price	503		20.2	19,900	18,760	27,700		29,100	4.8%	10.0%		669,671		
	Oriental Hotel tokyo bay				Chiba									,	,		
3	Namba Oriental Hotel	Limited-service	Mid-price	257	Osaka	19.3	15,000	14,769	19,200	4.7%	22,000	4.6%	7.6%	601,501	551,263	467,042	7.4%
4	Oriental Hotel Hiroshima	Full-service	Upper-middle	227	Hiroshima	21.8	4,100	4,035	4,150	7.8%	4,150	7.7%	2.1%	185,393	161,629	126,721	9.2%
5	Hotel Nikko Alivila	Resort	Luxury	396	Okinawa	21.3	18,900	18,658	21,300	5.7%	22,100	5.5%	9.5%	417,677	341,139	168,950	7.3%
6	The Beach Tower Okinawa	Resort	Mid-price	280	Okinawa	11.3	7,610	6,914	8,400	5.3%	8,720	5.1%	3.8%	255,506	234,038	174,625	6.1%
7	Hakone Setsugetsuka	Resort	Mid-price	158	Kanagawa	8.8	4,070	3,822	4,480	5.9%	4,490	5.9%	2.1%	147,472	135,977	95,161	. 6.7%
8	Dormy Inn Kumamoto	Limited-service	Mid-price	294	Kumamoto	7.4	2,334	2,249	2,790	6.3%	2,830	6.2%	1.2%	97,230	86,514	66,725	7.2%
9	Dormy Inn Suidobashi (*10)	Limited-service	Economy	99	Tokyo	28.9	1,120	1,234	1,620	5.0%	1,670	4.7%	0.6%	42,000	33,957	27,629	6.7%
10	Dormy Inn EXPRESS Asakusa	Limited-service	Economy	77	Tokyo	18.3	999	968	1,080	4.8%	1,140	4.7%	0.5%	31,997	27,620	21,490	5.5%
11	Hakata Nakasu Washington Hotel Plaza	Limited-service	Mid-price	247	Fukuoka	20.3	2,130	2,089	2,780	5.6%	3,110	5.4%	1.1%	120,000	111,000	98,000	10.5%
12	Nara Washington Hotel Plaza	Limited-service	Mid-price	204	Nara	15.3	2,050	1,936	2,160	5.9%	2,200	5.8%	1.0%	75,000	67,000	46,000	6.5%
13	R&B Hotel Ueno-Hirokoji	Limited-service	Economy	187	Tokyo	13.2	1,720	1,753	1,670	4.8%	1,700	4.7%	0.9%	48,647	41,479	35,128	4.9%
14	R&B Hotel Higashi-Nihombashi	Limited-service	Economy	202	Tokyo	17.3	1,534	1,507	1,850	5.2%	1,890	5.1%	0.8%	61,103	52,614	43,960	6.8%
15	Comfort Hotel Tokyo Higashi Nihombashi	Limited-service	Economy	259	Tokyo	7.4	3,746	3,673	4,740	5.2%	4,830	5.1%	1.9%	135,057	119,735	101,952	6.4%
16	Comfort Hotel Shin-Yamaguchi	Limited-service	Economy	139	Yamaguchi	7.9	866	792	822	6.3%	834	6.2%	0.4%	30,264	25,619	18,448	5.4%
17	Daiwa Roynet Hotel Akita	Limited-service	Economy	221	Akita	9.1	1,760	1,654	1,820	6.5%	1,880	6.3%	0.9%	69,000	60,000	43,000	6.2%
18	Smile Hotel Nihombashi Mitsukoshimae	Limited-service	Economy	164	Tokyo	18.3	2,108	2,048	2,550	4.8%	2,680	4.7%	1.1%	83,310	75,568	66,578	6.4%
19	Hotel Sunroute Niigata	Limited-service	Mid-price	231	Niigata	22.9	2,105	1,977	1,900	6.4%	1,930	6.3%	1.1%	78,000	70,543	51,144	5.8%
20	Toyoko Inn Hakataguchi Ekimae	Limited-service	Economy	257	Fukuoka	13.8	1,652	1,509	2,280	5.6%	2,360	5.4%	0.8%	70,519	63,962	53,266	7.7%

# 1. Property List (2/2)

No.	Property name	Hotel type	Grade	No. of guest rooms	Location	Age	Acquisition price	Book value	15 <sup>th</sup> Perio 12.31. Appraisal value		al Value Midterm 1 (as of 6.3 Appraisal value		Investment ratio	Revenue from real estate operation	NOI	P/L from real estate operation	NOI yield (Forecast)
		(*1)	(*2)			(*3)	(JPY M) (*4)	(JPY M) (*5)	(JPY M) (*6)		value		(*7)	(JPY1000) (*8)	(JPY1000) (*8)	(JPY1000) (*8)	(*9)
21	Hotel Keihan Universal City	Resort	Mid-price	330	Osaka	14.0	6,000	6,053	8,920	5.9%	12,000	5.7%	3.0%	513,117	474,854	433,065	11.8%
22	Chisan Inn Kamata	Limited-service	Economy	70	Tokyo	12.2	823	811	886	5.3%	1,070	5.1%	0.4%	33,216	29,276	23,510	6.4%
23	Hotel Vista Kamata Tokyo	Limited-service	Economy	106	Tokyo	23.4	1,512	1,484	1,520	5.1%	1,700	4.9%	0.8%	53,142	45,649	34,560	6.2%
24	Hotel Sunroute Shimbashi	Limited-service	Mid-price	220	Tokyo	7.3	4,800	4,882	6,360	4.7%	6,750	4.5%	2.4%	222,180	190,171	179,634	6.5%
25	Hilton Tokyo Bay	Resort	Luxury	818	Chiba	27.0	26,050	26,171	30,700	4.9%	32,100	4.7%	13.1%	940,459	784,729	705,326	6.1%
26	ibis Tokyo Shinjuku	Limited-service	Mid-price	206	Tokyo	34.8	7,243	7,424	7,740	4.8%	8,430	4.6%	3.7%	332,421	230,172	200,919	6.0%
27	ibis Styles Kyoto Station	Limited-service	Mid-price	215	Kyoto	6.3	6,600	6,751	7,020	5.0%	7,460	4.8%	3.3%	203,786	179,846	164,067	6.1%
28	ibis Styles Sapporo	Limited-service	Mid-price	278	Hokkaido	4.9	6,797	6,823	7,080	5.7%	7,400	5.5%	3.4%	230,569	193,993	158,493	7.0%
29	Mercure Sapporo	Limited-service	Mid-price	285	Hokkaido	6.2	6,000	6,056	6,170	5.5%	6,720	5.3%	3.0%	261,934	176,925	138,612	7.3%
30	Mercure Okinawa Naha	Limited-service	Mid-price	260	Okinawa	5.9	3,000	2,991	3,220	5.4%	4,000	5.3%	1.5%	160,322	132,628	107,850	8.7%
31	the b akasaka-mitsuke	Limited-service	Mid-price	122	Tokyo	12.6	6,250	6,308	6,420	4.4%	6,420	4.4%	3.2%	115,761	113,812	104,417	4.2%
32	the b ikebukuro	Limited-service	Mid-price	175	Tokyo	33.0	6,520	6,585	6,770	4.8%	6,790	4.8%	3.3%	146,443	143,872	130,525	4.7%
33	the b ochanomizu	Limited-service	Mid-price	72	Tokyo	15.9	2,320	2,346	2,470	4.5%	2,480	4.5%	1.2%	49,411	48,397	44,226	4.6%
34	the b hachioji	Limited-service	Mid-price	196	Tokyo	28.9	2,610	2,649	2,720	5.8%	2,740	5.7%	1.3%	89,148	87,127	77,219	6.8%
35	the b hakata	Limited-service	Mid-price	175	Fukuoka	17.8	2,300	2,326	2,370	5.2%	2,430	5.1%	1.2%	64,090	63,024	55,768	5.8%
36	Hotel Francs	Full-service	Mid-price	222	Chiba	23.9	3,105	3,165	3,500	5.3%	3,740	5.1%	1.6%	79,558	78,709	63,330	7.3%
37	Mercure Yokosuka	Full-service	Mid-price	160	Kanagawa	22.7	1,650	1,651	1,680	4.9%	1,680	4.9%	0.8%	54,581	35,541	28,642	4.7%
	Total or Average	-	-	8,631	-	18.6	198,184	195,005	231,338	-	246,324	-	100.0%	7,238,381	6,205,574	4,875,932	6.7%

(\*1) "Full-service" is full-service hotel, "Resort" is resort hotel, and "Limited-service" is limited service hotel.

(\*2) Based on ADR, etc., JHR has classified the hotels into four categories as "luxury," "upper-middle," "mid-price," and "economy."

(\*3) Average age: The sum of (acquisition price of each property x property age ) ÷Total acquisition price.

(\*4) The acquisition price on the Purchase & Sale Agreement for the Beneficial Interest in Trust or Real Estate Purchase & Sale Agreement is indicated. (Consumption tax, brokerage fee and other purchase-related costs are exclusive.)

(\*5) Book value as of the end of June 2015.

(\*6) No. 31-37 are appraisal value at the time of acquisition.

(\*7) Percentage of the acquisition price of the acquired asset to the total acquisition price. Numbers beyond one decimal place is rounded off.

(\*8) Actual for six months from January through June 2015. The lessee did not agree to disclose numbers in units of JPY1000 for Nos. 11, 12, and 17. Amounts are rounded down to the nearest JPY 1M.

(\*9) NOI yields (forecast) shows forecast for FY12/2015. Also, the total NOI yield = the NOI forecast as of FY12/2015 (including Okinawa Marriott Resort & Spa) ÷ total acquisition price.

(\*10) "Dormy Inn Suidobashi" was rebranded to "the b suidobashi" on July 1, 2015.

32

### Japan Hotel REIT Investment Corporation

# 2. Summary of Lease Contracts (1/2)

			Rent type	Lessee	Hotel operator/Hotel	Lease	Remaining	Contractual rent		Rent modification summary (Acquisition to end of June/2015)		Rent modification schedule (July 2015 through 2016)	
No	Property name	Lease type	(*1)	Lessee	consulting and management company	/MC term	contract term(*2)	(*3)	Rent summary	Period	Condition (*4)	2015 (*4)	2016
1	Kobe Meriken Park Oriental Hotel							five hotels exceeds					
2	Oriental Hotel tokyo bay			Hotel	Abilitas								
3	Namba Oriental Hotel	Fixed lease	Fixed + Variable	Management Japan Co., Ltd.	Hospitality Co., Ltd.	8	5		In principle, the same rent will be applied until expiration of the contract.	Sep. 2011	Scheme is modified.	-	-
4	Oriental Hotel Hiroshima			Jupun co., Eta.				GOP base amount (JPY3,351M), the excess x 81.5% is paid.)	S				
5	Hotel Nikko Alivila				JAL Hotels Co., Ltd.								
6	The Beach Tower Okinawa	Fixed lease	Fixed			20	11	JPY42M/month	The same rent will be applied until expiration of the contract.	-	-	-	-
7	Hakone Setsugetsuka	Fixed lease	Fixed			20	11	JPY24M/month	The same rent will be applied until expiration of the contract	-	-	-	-
8	Dormy Inn Kumamoto	Fixed lease	Fixed	Kyoritsu Mainter	yoritsu Maintenance Co., Ltd.		8	JPY16M/month	Rent can be modified through mutual agreement every three years.	-	-	-	-
9	Dormy Inn Suidobashi (*5)	Fixed lease	Fixed			10	0	JPY7M/month	The same rent will be applied until expiration of the contract	-	-	Rebranded (Jul.)	-
10	Dormy Inn EXPRESS Asakusa	Lease	Fixed			20	2	JPY5M/month	Rent can be modified through mutual agreement every three years.	Apr. 2012	Same	Under discussion	-
11	Hakata Nakasu Washington Hotel Plaza	Lease	Fixed			20	0	JPY20M/month	The same rent is applied from April 21, 2012 through expiration of the contract.	Apr. 2012	Reduced (-7.5%)	Under discussion	-
12	Nara Washington Hotel Plaza	Lease	Fixed	Washington	Hotel K.K.	20	5	JPY11M/month	Rent can be modified through mutual agreement.	-	-	-	-
13	R&B Hotel Ueno-Hirokoji	Lease	Fixed			20	7	JPY8M/month	Rent can be modified through mutual agreement.	Apr. 2011	Increased (+3.0%)	-	-
14	R&B Hotel Higashi-Nihombashi	Lease	Fixed			20	3	JPY10M/month	Rent can be modified through mutual agreement.	Apr. 2013	Same	-	-
15	Comfort Hotel Tokyo Higashi Nihombashi	Fixed lease	Fixed	Greens C	o Itd	20	13	JPY21M/month	Rent can be modified through mutual agreement every five years.	Jan. 2013	Same	-	-
16	Comfort Hotel Shin-Yamaguchi	Fixed lease	Fixed	Greens C	0., Ltu.	20	12	JPY5M/month	Rent can be modified through mutual agreement every three years.	Sep. 2013	Same	-	To be renewed (Sep.)
17	Daiwa Roynet Hotel Akita	Lease	Fixed	DAIWAROYA	L Co., Ltd.	20	11	JPY11M/month	Rent can be modified through mutual agreement every five years.	-	-	-	To be renewed (Jul.)
18	Smile Hotel Nihombashi Mitsukoshimae	Lease	Fixed + Upside sharing	The Kamogawa G	rand Hotel, Ltd.	20	2	JPY11M/month + Upside sharing	Rent can be modified through mutual agreement.	Apr. 2014	Scheme is modified.	-	-
19	Hotel Sunroute Niigata	Fixed lease	Fixed	Sunroute	Co., Ltd.	13	2	JPY13M/month	The same rent will be applied until expiration of the contract	-	-	-	-
20	Toyoko Inn Hakataguchi Ekimae	Lease	Fixed	Toyoko Inn	Co., Ltd.	30	16	JPY11M/month	No rule has been stipulated.	Oct. 2007	Increased (+9.4%)	-	-

### Japan Hotel REIT Investment Corporation

# 2. Summary of Lease Contracts (2/2)

	Property name	Lease type	Rent type (*1)	Lessee	Hotel operator/Hotel consulting and management company	Lease /MC term	Remaining contract term(*2)	9 Contractual rent (*3)	Rent summary	Rent modification summary (Acquisition to end of June/2015)		Rent modification schedule (July 2015 through 2016)	
No										Period	Condition (*4)	2015 (*4)	2016
21	Hotel Keihan Universal City	Lease	Fixed + Upside sharing	K.K. Hotel	Keihan	20	6	Nondisclosure	Nondisclosure	Jul. 2014	Scheme is modified.	-	-
22	Chisan Inn Kamata	Fixed lease	Variable	Solare Hotels & Resorts Co., Ltd.	SHR Hotels, Co., Ltd.	5	2	Hotel GOP x 85% (If it is below zero, it will be JPY0)	-	Jul. 2012	Scheme is modified.	-	-
23	Hotel Vista Kamata Tokyo	Lease	Fixed + Upside sharing	Vista Hotel Manag	ement Co., Ltd.	4	4	JPY7M/month+ Upside sharing	The same rent will be applied until expiration of the contract.	Jul. 2012	Scheme is modified.	Renewed (Jul.)	-
24	Hotel Sunroute Shimbashi	Fixed lease	Fixed + Upside sharing	Sunroute C	Co., Ltd.	15	8	JPY18M/month + Upside sharing	No rule has been stipulated.	-	-	-	-
25	Hilton Tokyo Bay	Fixed lease	Fixed + Upside sharing	THE DAIICHI BUILDING CO., LTD.	Hilton International Company	4	4	JPY157M/month+ Upside sharing	Rent can be modified through mutual agreement.	-	-	Renewed (Jul.)	
26	ibis Tokyo Shinjuku	-	Management contract	-	A.A.P.C. Japan K.K.	12	9	Amount equivalent to hotel GOP	-	Jul. 2012	Scheme is modified.	-	-
27	ibis Styles Kyoto Station	-	Management contract			5	4	Amount equivalent to hotel GOP	-	-	-	-	-
28	ibis Styles Sapporo	-	Management contract			5	4	Amount equivalent to hotel GOP		Jul. 2014	Scheme is modified.	-	-
29	Mercure Sapporo	-	Management contract			15	14	Amount equivalent to hotel GOP		-	-	-	-
30	Mercure Okinawa Naha	-	Management contract			10	9	Amount equivalent to hotel GOP		-	-	-	-
31	Mercure Yokosuka	Fixed lease	Variable	A.A.P.C. Japan K.K.		4	4	Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
32	the b akasaka-mitsuke	Fixed lease	Fixed + Variable	Ishin Akasaka Op	perations, K.K.	7	7	JPY102M/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
33	the b ikebukuro	Fixed lease	Fixed + Variable	Ishin Ikebukuro Operations K.K.		7	7	JPY163M/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
34	the b ochanomizu	Fixed lease	Fixed + Variable	Ishin Ochanomizu	Operations K.K.	7	7	JPY69M/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
35	the b hachioji	Fixed lease	Fixed + Variable	Ishin Hachioji Op	perations, Y.K.	7	7	JPY98M/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
36	the b hakata	Fixed lease	Fixed + Variable	Ishin Hakata Op	erations K.K.	7	7	JPY82M/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
37	Hotel Francs	Fixed lease	Fixed	K.K. Bridal I	Produce	19	9	JPY25M/month	The same rent will be applied until expiration of the contract.	-	-	-	-

(\*1) Rent type is as follows: Fixed: Fixed monthly rent, Variable: Variable monthly rent, Management contract: Management contract, Fixed+Variable: Property paying both fixed and variable rent, Fixed+Upside sharing: When the sales of the hotel (lessee) exceed pre-determined amount, additional rent is paid. (\*2) Remaining contract term as of June 30, 2015. (\*3) Amount including car park and CAM without tax. (\*4) Details of "Modified Scheme" is as follows. No. 1 to No. 5: Variable rent was modified from sales-base to GOP-linked. No. 18, 21: Upside sharing scheme has been applied in addition to fixed rent. No. 22: Fixed rent has been replaced with the variable rent due to the replacement of the lessee. No. 23: The fixed rent was reviewed and the upside sharing scheme has been applied. No. 26, 28: JHR has commenced direct management contract schemes. (\*5) No. 9: Along with the change in the hotel lessee to Ishin Suidobashi Operations K.K. in July 2015, the hotel was rebranded to "the based to fixed rent (JPX85M/year) + variable rent (linked with hotel GOP).

### Japan Hotel REIT Investment Corporation

# 3. Portfolio Map



35

# Appendix 3

**Investors Composition and Investment Unit Price** 

## Top ten major unitholders

### As of the end of December 2014

Ranking	Name	No. of Units	Percentage <sup>(*)</sup>	
1	Japan Trustee Service Bank, Ltd. (Trust)	524,068	18.77	
2	The Master Trust Bank of Japan, Ltd. (Trust)	287,523	10.30	
3	Trust and Custody Services Bank, Ltd. (Securities Investment Trust)	252,508	9.04	
4	The Nomura Trust and Banking Co., Ltd. (Investment Trust)	118,089	4.23	
5	Nomura Bank (Luxembourg) S.A.	97,755	3.50	
6	Shikoku Railway Company	58,311	2.08	
7	Goldman Sachs International	41,638	1.49	
8	Nomura PB Nominees TK1 Limited	38,269	1.37	
9	NOMURA PB NOMINEES LIMITED OMNIBUS-MARGIN (CASHPB)	36,314	1.30	
10	The Bank of New York Mellon SA/NV 10	29,695	1.06	
	Total	1,484,170	53.17	

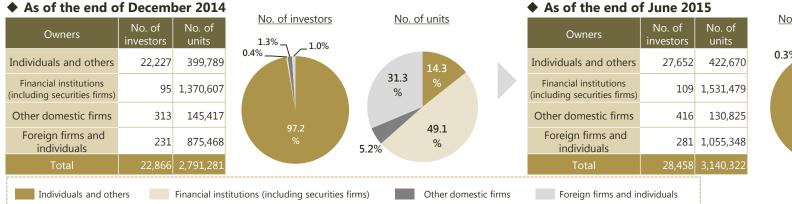
#### ♦ As of the end of June 2015

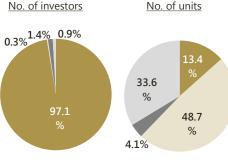
Ranking	Name	No. of Units	Percentage <sup>(*)</sup>	
1	Japan Trustee Service Bank, Ltd. (Trust)	519,652	16.54	
2	The Master Trust Bank of Japan, Ltd. (Trust)	400,644	12.75	
2	Trust and Custody Services Bank, Ltd. (Securities Investment Trust)	306,585	9.76	
4	The Nomura Trust and Banking Co., Ltd. (Investment Trust)	120,068	3.82	
5	Nomura Bank (Luxembourg) S.A.	107,333	3.41	
6	Shikoku Railway Company	58,311	1.85	
7	State Street Bank & Trust Company 505001	57,128	1.81	
8	NOMURA PB NOMINEES LIMITED OMNIBUS-MARGIN (CASHPB)	51,890	1.65	
9	Nomura PB Nominees TK1 Limited	38,269	1.21	
10	BNYM SA/NV FOR BNYM CLIENT ACCOUNT MPCS JAPAN	33,744	1.07	
	Total	1,693,624	53.93	
	imal places )			

(\*) The total units held by each investor to the total units issued by JHR as of the end of December 2014 and the end of June 2015 (Rounded off to two decimal places.)

## **Owners of the investment units**

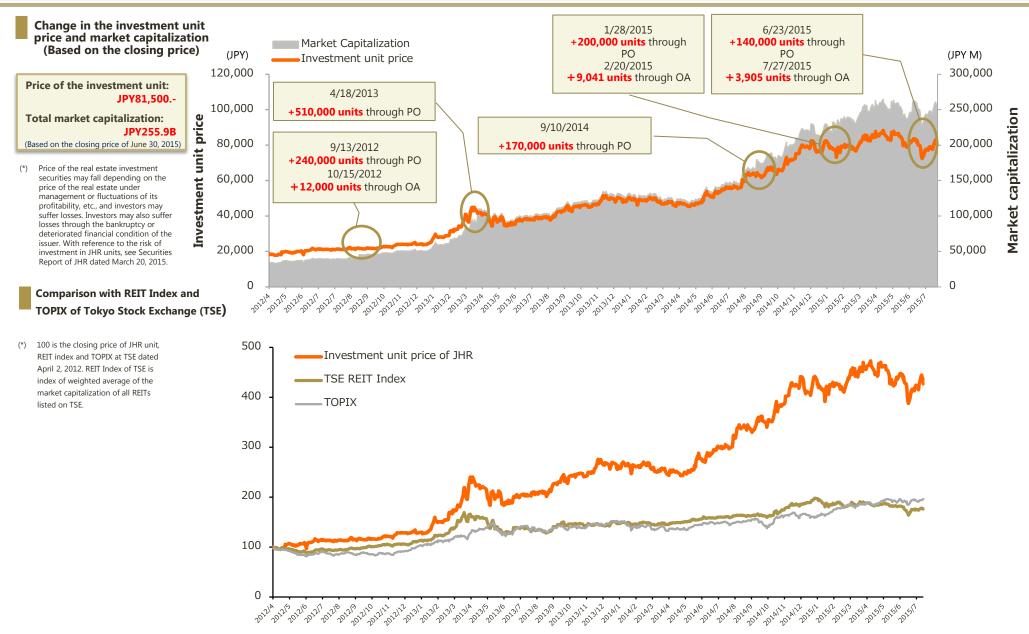
### As of the end of December 2014





(\*) Percentage of the number of investors: Percentage of investors in each category to the total number of investors at the end of each period. Percentage of the number of investment units: Percentage of the number of investment units owned by investors in each category. to the total number of investment units issued at the end of each period. (Rounded off to one decimal place.)

# 2. Changes in Investment Unit Price and Market Capitalization

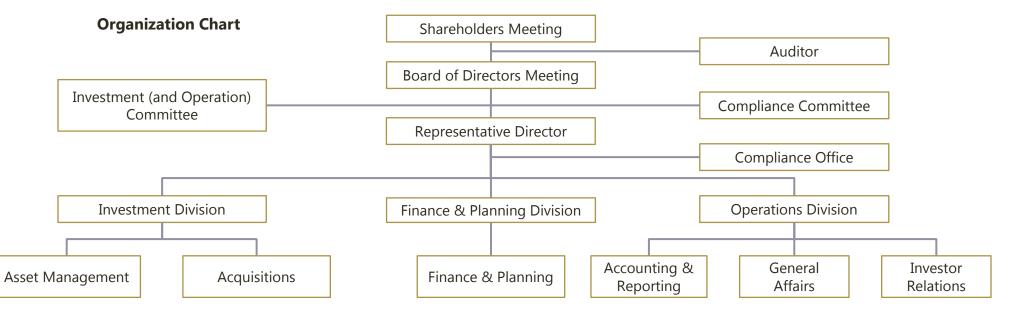


Japan Hotel REIT Investment Corporation

# **Appendix 4**

**Summary of the Asset Management Company** 

Company	Japan Hotel REIT Advisors Co., Ltd.					
Location	Ebisu Neonato 4F, 4-1-18 Ebisu, Shibuya-ku, Tokyo 150-0013					
Establishment	August 10, 2004					
Capital	JPY300M as of June 30, 2015					
Shareholders	Rockrise Sdn Bhd, Kyoritsu Maintenance Co., Ltd., ORIX Corporation					
<b>Representative Director</b>	Hisashi Furukawa					
Registration and Licenses	Building Lots and Buildings Transaction Business Operator, Governor of Tokyo (3) No. 83613, Discretionary Transaction Agent by Minister of Land, Infrastructure, Transport and Tourism No. 38, Financial Instruments Trading Company, No. 334, Director of Kanto Local Finance Bureau Member of Investment Trust Association, Japan					



### Japan Hotel REIT Investment Corporation

### Features of the asset management company

[1] Mission statement

We continue challenge and creation, and provide you with attractive hotel investment opportunities.

### [2] Advanced expertise

- Planned and executed unprecedented measures for the asset management of JHR.
- Extensive experience, planning and execution abilities in renovation or rebranding through collaboration with hotel lessees or hotel operators.
- Good and long-term business relationships with many hotel lessees and hotel operators.
- Ensure managerial independence from the main sponsor <sup>(\*1)</sup> and commitment to the growth of JHR.
- Conduct and publish unique proprietary research on the hotel and tourism industries.

### Rule to prevent conflict of interest in dealing with sponsor-related persons

Strict decision-making rules including those detailed below have been set for dealing with "sponsor-related persons."<sup>(\*2)</sup> In order to prevent conflict, we strive to comply with arms-length rules and ensure transparent deals.

### Asset management company: Compliance committee

- The compliance committee consists of committee members including outside specialists, and attendance of the outside specialists is in principle required for approval of the transaction.
- In principle, outside specialists are authorized to dismiss proposals.

### JHR: Committee

- The committee consists of third-party members who do not have any relationship with the sponsors-related persons.
- All deals involving sponsor-related persons in principle need approval of the committee.

<sup>(\*1)</sup> No employee of the asset management company is a seconded employee of the main sponsor, RECAP group, except for a part-time director.

<sup>(\*2)</sup> Definition of "sponsor-related person" is broader than the "interested party" stipulated by law. All investors of the asset management company and its subsidiary company, etc. are considered as sponsor-related persons.

JAPAN HOTEL REIT

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Regarding the offering and trading of investment units or investment corporation bonds, financial institutions may charge you pre-determined handling fees and other charges aside from the price of the investment units or investment corporation bonds, please ask financial institutions for the amount, upper limit, and calculation methods of such fees and other charges.

JHR mainly invests in real estate-related assets, primarily hotels which are subject to change in values. Therefore, unitholders and investment corporation bond holders may suffer losses due to economic conditions of the real estate market or securities market, interest rates, the nature of investment units, dependency on mechanisms and related persons of investment corporations, changes in legal systems related to real estate (such as tax regulations and building regulations), damages caused to the real estate-related assets by natural disasters, fluctuation in prices or profitability of the real estate-related assets, nature of the trust beneficiary rights under management, delisting of the investment units, or worsening of the financial position or insolvency of JHR. For details, please refer to the Articles of Incorporation, Securities Registration Statement, Annual Securities Report and Extraordinary Report of JHR.

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