

Japan Hotel REIT Investment Corporation (TSE: 8985)

Financial Results

FY12/2019 (20th Period) February 20, 2020

Japan Hotel REIT Investment Corporation

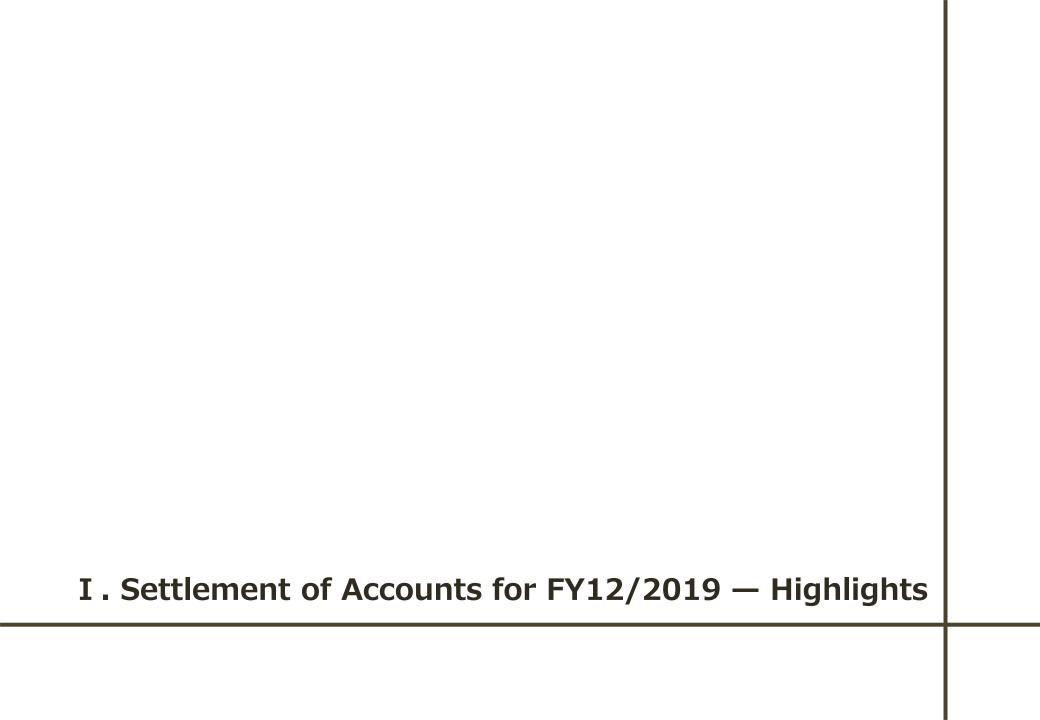
Japan Hotel REIT Advisors Co., Ltd.

http://www.jhrth.co.jp/en/

Table of Contents



I.	Settlement of Accounts for FY12/2019 — Highlights		Appendix 1 JHR's Characteristics and Strategy	
	1. FY12/2019 Highlights	3	1. JHR's Investment Targets	34
_	Comment of Could and a first of Association and		2. Simultaneous Pursuit of Stability and Upside Potential 3	35
ш.	Summary of Settlement of Accounts and Revenue Forecast for the Full Fiscal Year		3. External Growth Strategy	36
	1. Results for FY12/2019	6	4. Internal Growth Strategy	37
	2. Revenue Forecast for FY12/2020	7	5. Financial Strategy	38
	3. Balance Sheet	8	6. Sustainability Initiatives	39
			7. Benefits Program for Unitholders	41
Ⅲ.	External Growth		Annough 2 Information on Dropoutics	
	Successive External Growth	10	Appendix 2 Information on Properties	
	2. Two New Properties Acquired in 2019	11		43
D /	Doutfalla		•	45
IV.	Portfolio		3. Major CAPEX Ⅲ by Hotels	47
	1. Portfolio	13	4. The Five HMJ Hotels — Highlights	48
	2. Portfolio Diversification	14	5. Portfolio Map	49
٧.	Internal Growth		Appendix 3 Investors Composition and Investment Unit Price	
	1. Rent Structures	16		51
	2. Performance of the 20 Hotels with Variable Rent, etc.	17		52
	3. RevPAR Variance to Previous Year by Region of the 20 Hotels with Variable Rent, etc. for 2020	18	Appendix 4 Summary of the Asset Management Company	
	4. Active Asset Management	19	1. Summary of the Asset Management Company 5	54
	5. Capital Expenditure and Depreciation	22	2. Features and Governance of the Asset Management Company	55
VI.	Financial Conditions			
	1. Financial Conditions	24		
VII.	Market Environment			
	1. Market Environment	29		



1. FY12/2019 Highlights



1. External Growth(*1)

Strategic property replacement

End of FY12/2016 **41** properties/JPY**286.8**Bn

♦ Public Offering in June

Acquired

3 properties/ 1PY**32.6**Bn Acquisition in 2017

Total Funds Total Acquisition Raised through Price Public Offerings JPY 32.6Bn JPY 18.6Bn

End of FY12/2017 44 properties/JPY319.4Bn

♦ Sale of Properties in August Sale in 2018

Sold **3** properties/ -JPY **10.1**Bn(*1)

Total gain on sale: JPY **1.9**Bn

Total Book Value Total Sales Price of of Sold Properties Sold Properties JPY 10.1Bn JPY 12.1Bn

End of FY12/2018 41 properties/JPY309.3Bn

♦ Public Offering in January Acquisition in 2019

Acquired

2 properties/

Total Funds Total Acquisition Raised through Price Public Offerings JPY**65.1**Bn JPY**33.3**Bn 1PY**65.1**Bn

Hilton Tokyo Odaiba



Hotel Oriental Express Osaka Shinsaibashi



End of FY12/2019 43 properties/JPY374.5Bn

2. Internal Growth (*2,3)

- Improvement in hotel performance and increase of rent through Active Asset Management
- ◆ Track Record

The 21 Hotels with Variable Rent, etc.

		2018	2019	Variance
RevPAR (JPY)		13,833	13,444	(2.8%)
	First Half	12,817	12,765	(0.4%)
	Second Half	14,831	14,113	(4.8%)
GOP (JPY MM)		17,911	17,270	(3.6%)

♦ Forecast for FY12/2020

The 20 Hotels with Variable Rent, etc.

		2019	2020 (forecast)	Variance
F	RevPAR (JPY)	13,272	14,061	+5.9%
	First Half	12,491	12,506	+0.1%
	Second Half	14,041	15,600	+11.1%
G	GOP (JPY MM)	15,722	16,345	+4.0%

- (*1) Stating total amount of the acquisition price.
- (*2) The 21 Hotels with Variable Rent, etc. are the 11 HMJ Hotels plus ibis Tokyo Shinjuku, ibis Styles Kyoto Station, ibis Styles Sapporo, Mercure Sapporo, Mercure Okinawa Naha, Mercure Yokosuka, the b ikebukuro, the b hachioji, the b hakata and the b suidobashi. The 11 HMJ Hotels are Kobe Meriken Park Oriental Hotel, Oriental Hotel tokyo bay, Namba Oriental Hotel, Hotel Nikko Alivila, Oriental Hotel Hiroshima, Okinawa Marriott Resort & Spa, ACTIVE-INTER CITY HIROSHIMA (Sheraton Grand Hiroshima Hotel), Holiday Inn Osaka Namba, Hilton Tokyo Narita Airport, International Garden Hotel Narita and Hotel Nikko Nara, The same shall apply hereinafter.
- The 20 Hotels with Variable Rent, etc. are 20 hotels excluding Namba Oriental Hotel, which is planning to implement large-scale renovation from November 2020 from The 21 Hotels with Variable Rent, etc. The same shall apply hereinafter.

3. Strengthening of Financial Base

Conservative financial management

(as of the end of December 2019)

LTV	Costs for Interest-bearing Debt	Average Life of Debt
40.6%	1.0%	5.2 years

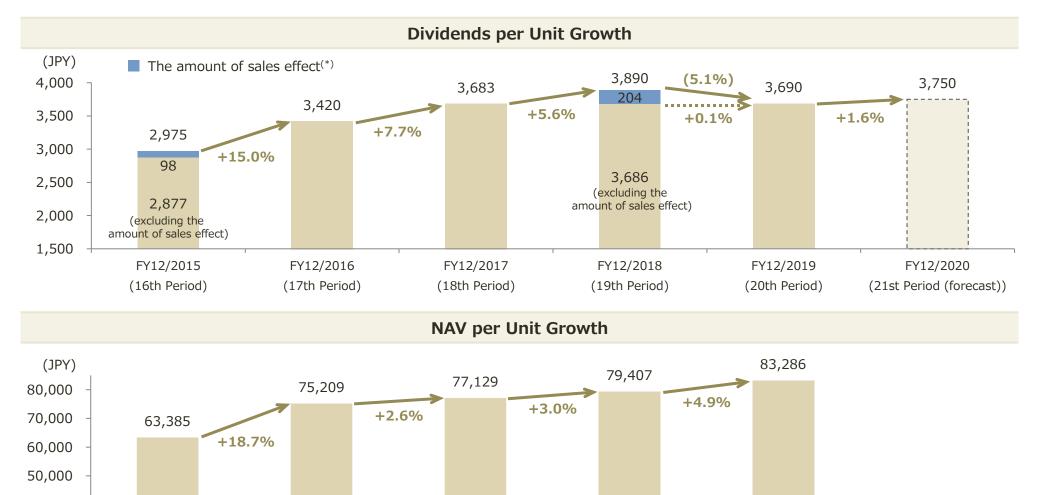
Status of Credit Rating

JCR	R&I
A+ (stable)	A (positive)

- * The rating outlook of R&I changed to positive from stable in October 2019
- Reinforcement of Lender Formation
 - · Increased borrowings from Development Bank of Japan Inc.
 - \Rightarrow 3.4% as of the end of December 2019 (Increased by 0.6% from the end of December 2018)
- **♦** Diversified Funding Methods by Issuance of **Investment Corporation Bonds**
 - Issuance of investment corporation bonds for individual investors (the fourth time) (June 2019): Total JPY8.0Bn
 - Issuance of investment corporation bonds (Green Bonds) (the first time as J-REITs specializing in hotels) (July 2019): Total JPY2.0Bn
 - ⇒ The proceeds were allocated to the funds for repayment of loans procured for renovation of Oriental Hotel Fukuoka Hakata Station and will be allocated for the funds for construction for renovation, etc. of other hotels

1. FY12/2019 Highlights (cont.)





FY12/2016

(17th Period)

40,000

30,000

FY12/2015

(16th Period)

FY12/2019

(20th Period)

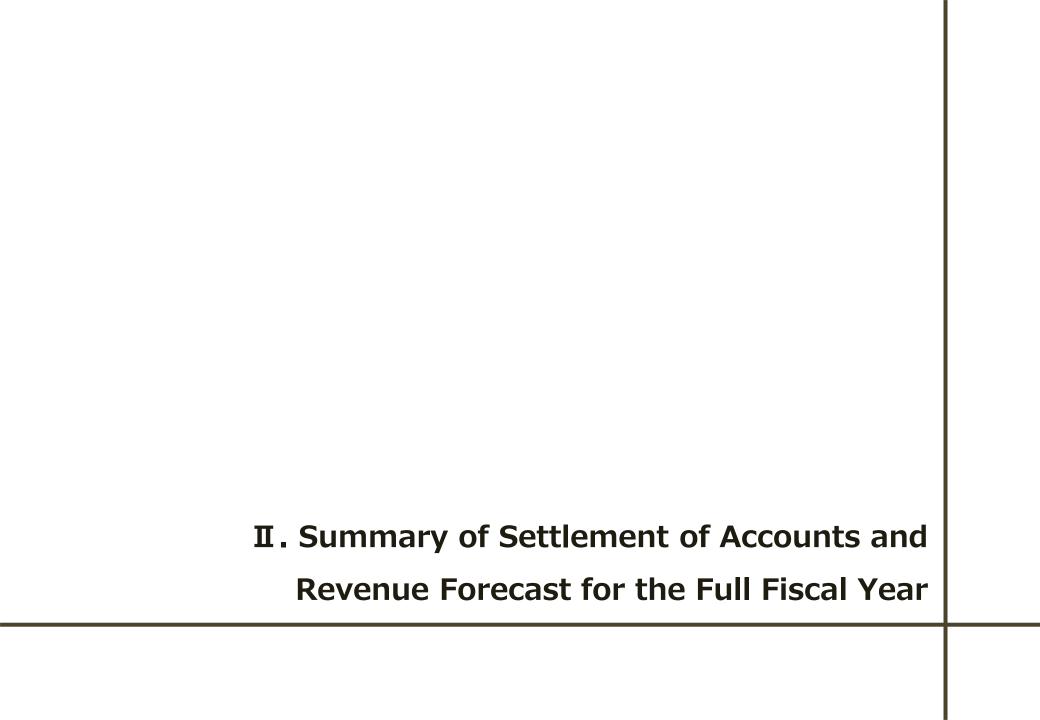
FY12/2018

(19th Period)

FY12/2017

(18th Period)

^(*) The amount of sales effect represents dividends per unit which increased due to sales of properties.



1. Results for FY12/2019



(Unit: JPY MM)

			FY12/2018 (19th Period)	FY12/2 (20th Pe		Varia	ince		Breakdov	vn of Variance	
			Actual (A)	`	al ^(*1)	(B)-(A)	%	Property Acquired in 2019 ^(*3)	Three Properties Sold in 2018 ^(*4)	Oriental Hotel Fukuoka Hakata Station ^(*5)	Existing Properties ^(*6)
Proper ties	No	o. of Properties	41		43	2		2	_		_
Pro ţi	Ac	equisition Price	309,370	3	74,508	65,138	21.1%	65,138	_		_
	1O	perating Revenue	28,253		28,278	24	0.1%	2,374	(2,214)	150	(286)
		Real Estate Operating Revenue	26,318		28,278	1,959	7.4%	2,374	(279)	150	(286)
		Fixed Rent, etc.	56.2% 14,788	60.5%	17,101	,	15.6%	2,367	(199)	0	144
		Variable Rent	43.8% 11,529	39.5%	11,176	(353)	(3.1%)	7	(79)	150	(430)
		Gain on Sale of Properties, etc.	1,934		_	(1,934)	-	_	(1,934)	0	_
	N	OI ^(*2)	22,104		24,087	1,983	9.0%	2,368	(251)	151	(284)
0.55		NOI Yield	7.1%		6.4%	(0.7%)					
d L		Depreciation	4,091		4,557	465		197	(34)	130	171
Profit and Loss		Asset Retirement Obligations Expenses	2		2	0		-	-	-	0
Prof		Loss on Retirement of Noncurrent Assets	35		246	210		-	_	205	5
		OI after epreciation (*2)	17,974		19,281	1,306	7.3%	2,170	(216)	(185)	(461)
	N	OI Yield after Depreciation	5.8%		5.1%	(0.7%)					
		Other Operating Expenses	1,916		2,132	216	-				
	O	perating Income	17,993		17,148	(844)	(4.7%)				
		rdinary Income	16,211		15,291	, ,	(5.7%)				
	Ne	et Income	16,210		15,290	(920)	(5.7%)				
	_	se of Negative Goodwill	563		1,176	612	108.8%				
PE		eserve for Special dvanced Depreciation	(1,174)		-	1,174	-				
del		otal Dividends	15,602		16,466	864	5.5%				
Dividend		umber of Units Issued Init)	4,010,847	4,4	62,347	451,500	11.3%				
	Di	vidend per Unit (JPY)	3,890 [3,686] ^(*7)		3,690	(200)	(5.1%)				

Major Causes of Variance of **Existing Properties**

Fixed rent, etc.

- Increase in fixed-rent
- JPY124MM
- · Increase in rent from office and commercial tenants, etc.
- JPY27MM (JPY7MM)

Utilities income, etc.

JPY144MM

Variable rent

- Variable rent from the 21 Hotels with Variable Rent, etc.
- (JPY569MM) JPY138MM

Revenue sharing, etc.

Total (JPY430MM)

Use of Negative Goodwill(*8)

<FY12/2018>

50-year amortization amount JPY262MM

Correspondence to large-scale renovation work JPY265MM

Loss on retirement of noncurrent assets JPY35MM

Total JPY563MM

<FY12/2019>

50-year amortization amount JPY262MM Correspondence to dilution, etc. JPY310MM

Correspondence to large-scale renovation work

1PY357MM

Loss on retirement of noncurrent assets JPY246MM

Total JPY1,176MM

(*2) Each figure is calculated by the following formula:

(*4) Representing R&B Hotel Higashi-nihonbashi, the b akasaka-mitsuke and the b Ochanomizu, which JHR sold in FY12/2018 (19th Period).

^(*1) For detail, please refer to Financial Report for the Fiscal Year Ended December 31, 2019 (January 1, 2019–December 31, 2019) dated February 20, 2020.

NOI (Net Operating Income) = Real estate operating revenue - Real estate operating costs + Depreciation + Loss on retirement of noncurrent assets + Asset retirement obligations expenses NOI after depreciation = Real estate operating revenue - Real estate operating costs

^(*3) Representing Hilton Tokyo Odaiba and Hotel Oriental Express Osaka Shinsaibashi, which JHR acquired in FY12/2019 (20th Period). The same shall apply hereinafter.

^(*5) Large-scale renovation works causing the suspension of hotel operation were implemented at Oriental Hotel Fukuoka Hakata Station from October 1, 2018 to April 8, 2019. Stating the amount of impact of the renovation. The same shall apply hereinafter. (*6) "The existing properties" above refers to 40 properties which excludes properties acquired in 2019 and Oriental Hotel Fukuoka Hakata Station from 43 properties owned by JHR as of February 20, 2020. The same shall apply hereinafter.

^{(*7) []} represents the amount of dividend per unit excluding the amount of sales effect (reference).

^(*8) Please refer to P.26 for the use of negative goodwill (reserve for temporary difference adjustment).

2. Revenue Forecast for FY12/2020



(Unit: 1DV MM)

								(Unit	: JPY MM)	
			FY12/2019 (20th Period)	FY12/2020 (21st Period)		Compari	ison with Pre	evious Period		Major Causes of Variance of
			Actual (A)	Forecast ^(*1) (B)	(B)-(A)	Variance	Property Acquired in 2019	Oriental Hotel Fukuoka Hakata Station	Existing Properties	Existing Properties Fixed rent
_										• Fixed-rent increase JPY29MM
Proper ties	No.	. of Properties	43	43	_					• Utilities income, etc. (JPY11MM)
Pr	Acc	quisition Price	374,508	374,508	_					Total JPY18MM
	Оре	erating Revenue	28,278	29,971	1,692	6.0%	950	480	261	<u>Variable rent</u>
		Real Estate Operating Revenue	28,278	29,971	1,692	6.0%	950	480	261	• The 20 Hotels with Variable Rent, etc. JPY589MM
		Fixed Rent, etc.	60.5% 17,101	60.0% 17,987	885	5.2%	842	25	18	Variable rent of Namba Oriental Hotel (planned to implement the large-scale renovation) (JPY320MM)
		Variable Rent	39.5% 11,176	40.0% 11,984	807	7.2%	108	455	243	• Revenue sharing, etc. (JPY25MM)
	NO	I	24,087	25,273	1,185	4.9%	670	471	43	Total JPY243MM
10		NOI Yield	6.4%	6.7%	0.3%					1000
Loss		Depreciation	4,557	4,859	302		139	55	108	
pue		Asset Retirement	2	2	0		_	(0)	(0)	<u>Use of Negative Goodwill(*2)</u>
Profit and Loss		Obligations Expenses Loss on Retirement of Noncurrent Assets	246	18	(228)		_	(205)	(23)	<fy12 2019=""></fy12>
		I after Depreciation	19,281	20,392	1,111	5.8%	531	621	(41)	50-year negative goodwill amortization JPY262MM
	NO.	I Yield after Depreciation	5.1%	5.4%	0.3%					Adjustment for dilution JPY310MM
		Other Operating Expenses	2,132	2,264	131	_				Correspondence to large-scale renovation work JPY357MM
		erating Income	17,148	18,128	979	5.7%				Loss on retirement of noncurrent assets JPY246MM
	Orc	linary Income	15,291	16,239	948	6.2%				Total JPY1,176MM
	Net	t Income	15,290	16,238	948	6.2%				<fy12 (plan)="" 2020=""></fy12>
				10/200						50-year negative goodwill amortization JPY262MM
_	Use	e of Negative Goodwill	1,176	496	(679)	(57.8%)				, 5 5
Dividend		al Dividends	16,466	16,733	267	1.6%				Correspondence to large-scale renovation work JPY216MM
Divid	Nuı (Ur	mber of Units Issued nit)	4,462,347	4,462,347	_					Loss on retirement of noncurrent assets JPY18MM
		idend per Unit (JPY)	3,690	3,750	60	1.6%				Total JPY496MM

^(*1) For detail, please refer to Financial Report for the Fiscal Year Ended December 31, 2019 (January 1, 2019–December 31, 2019) dated February 20, 2020. (*2) Please refer to P.26 for the use of negative goodwill (reserve for temporary difference adjustment).

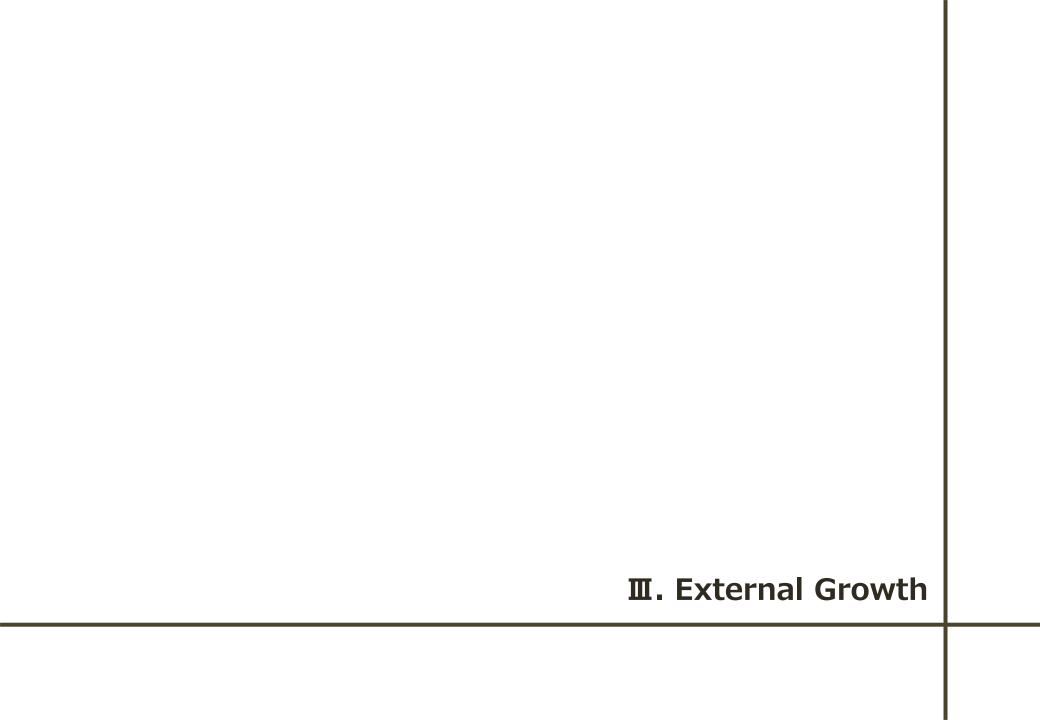
3. Balance Sheet



	(as of)	FY12/2018 End of Fiscal Year December 31, 2018	FY12/2019 End of Fiscal Year December 31, 2019	Variance
AS	SSETS			
	Current Assets	40,266	37,762	(2,503)
	Cash and Deposits ^(*1)	37,184	34,343	(2,840)
	Operating Accounts Receivables	2,474	2,779	305
	Others	607	638	31
	Noncurrent Assets	309,993	377,608	67,614
	Net Property and Equipment	272,889	340,522	67,633
	Buildings in Trust ^(*2)	107,874	118,128	10,254
	Land in Trust	163,151	219,901	56,749
	Others ^(*3)	1,864	2,493	629
	Intangible Assets	33,915	33,804	(110)
	Other Assets	3,188	3,280	92
	Leasehold and Security Deposits	162	162	-
	Others	3,025	3,117	92
	Deferred Assets	296	351	55
TC	OTAL ASSETS	350,556	415,722	65,165

					(Unit: JPY MM)
		(as of)	FY12/2018 End of Fiscal Year December 31, 2018	FY12/2019 End of Fiscal Year December 31, 2019	Variance
L	AB	ILITIES			
	Cι	ırrent Liabilities	17,020	16,627	(393)
		Operating Accounts Payable	1,941	1,485	(455)
		Current Portion of Investment Corporate Bonds Payable	2,000	_	(2,000)
		Current Portion of Long-term Loans Payable	11,117	12,782	1,665
		Accounts Payable	1,028	1,313	285
		Advances Received	882	909	27
		Others	52	137	84
	Lo	ng-term Liabilities	130,163	162,572	32,408
		Investment Corporation Bonds	31,600	41,600	10,000
		Long-term Loans Payable	91,954	114,372	22,418
		Tenant Leasehold and Security Deposits	5,634	5,722	87
		Derivative Liabilities	514	416	(97)
		Others	460	461	1
	TC	OTAL LIABILITIES	147,184	179,200	32,015
N	ET.	ASSETS			
		Unitholders' Capital	153,516	186,894	33,378
		Capital Surplus	21,746	21,746	_
		Reserve for Temporary Difference Adjustment	12,357	11,794	(563)
		Reserve for Special Account for Tax Purpose Reduction Entry	-	1,174	1,174
		Unappropriated Retained Earnings	16,213	15,290	(923)
		Others	(461)	(377)	84
		OTAL NET ASSETS	203,372	236,522	33,150
T	OT/	AL LIABILITIES AND NET ASSETS	350,556	415,722	65,165

^(*1) Cash and deposits in trust is included.
(*2) The sum of buildings in trust, structures in trust, machinery and equipment in trust, tools, furniture and fixtures in trust, and construction in progress in trust.
(*3) The sum of machinery and equipment, tools, furniture and fixtures.



1. Successive External Growth



◆ Improvement of the quality of JHR's portfolio and successive external growth through strategic asset replacement

Growth in Asset Size(*1), etc. (JPY MM) +21.1% (3.2%)+11.4% +27.1% +30.2% +9.1% +21.4% 374,508 +7.0% 319,474 309,370 286,801 225,723 Growth 173,429 158,902 130,883 122,285 Successive April 2012 FY12/2012 FY12/2013 FY12/2014 FY12/2015 FY12/2016 FY12/2017 FY12/2018 FY12/2019 (merger) (13th Period) (14th Period) (15th Period) (16th Period) (17th Period) (18th Period) (19th Period) (20th Period) NOI Yield(*2) 6.6% 6.6% 6.2% 6.2% 6.3% 6.7% 7.1% 6.4% **NOI** Yield after 4.5% 4.8% 5.0% 5.3% 5.4% 5.5% 5.8% 5.1% Depreciation(*2) for **NAV** per Unit JPY75,209 JPY77,129 JPY79,407 JPY83,286 JPY32,321 JPY36,074 JPY46,272 JPY63,385 43 No. of Properties 28 28 28 30 36 41 44 41 No. of Acquisition 5 3 2 3 9 2 **Acquisition Price** JPY10.8Bn JPY32.6Bn JPY15.7Bn JPY57.0Bn JPY61.0Bn JPY65.1Bn JPY32.6Bn No. of Dispositions 2 2 1 3 Sale Price JPY2.6Bn JPY4.8Bn JPY12.1Bn JPY0.8Bn JPY0.7Bn

^(*1) Asset size is based on the aggregate acquisition price of the properties at the end of each fiscal period. The same shall apply hereinafter.

^(*2) NOI yield for FY12/2012 is hypothetical annualized based on actual NOI after merger.

2. Two New Properties Acquired in 2019

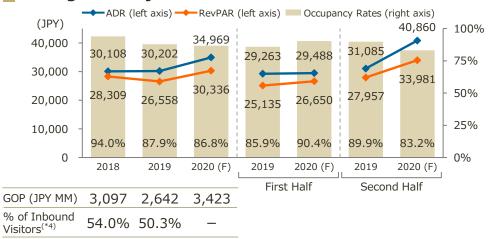


- ◆ An acquisition of largest^(*1) asset in our portfolio and trophy asset for JHR
- Scarce large-scale full-service hotel in the middle of Tokyo

Hilton Tokyo Odaiba



Changes in Major Indicators(*2)

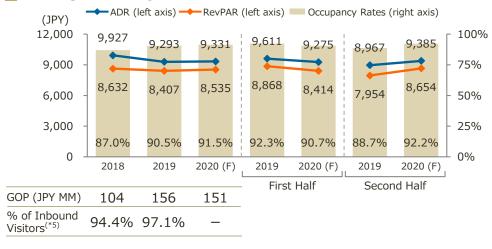


- ◆ Located in "Osaka Minami" area, one of Kansai's foremost tourist destinations
- Can accommodate two or more person in all guest rooms

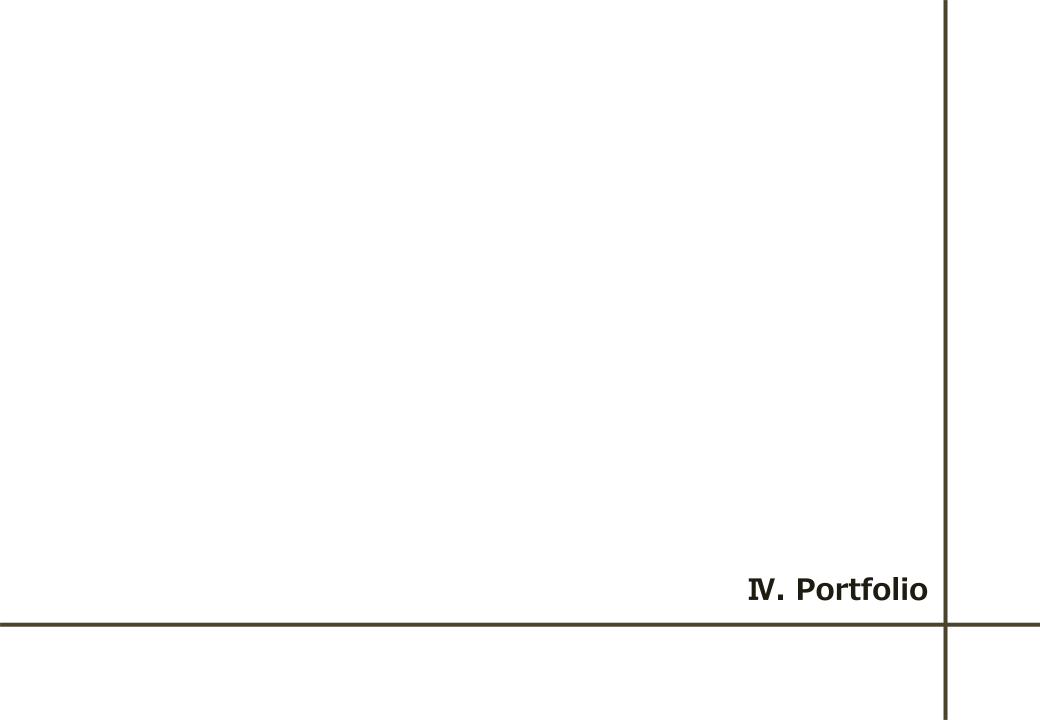
Hotel Oriental Express Osaka Shinsaibashi



Changes in Major Indicators(*3)



- (*1) Based on the acquisition price.
- (*2) Hilton Tokyo Odaiba is planning to implement large-scale renovation works from September 2020 through December 2020.
- (*3) Hotel Oriental Express Osaka Shinsaibashi opened in April 2018, the figures for 2018 state the figures from April to December 2018.
- (*4) Based on numbers of guest rooms sold.
- (*5) Based on room sales.



1. Portfolio



- ◆ Portfolio consisting of competitive hotels in areas with strong leisure lodging demand
- Selectively invest in locations with high growth potential of leisure demand such as Strategic Investment Areas

Portfolio Summary Strategic Investment Areas and Locations of Properties Properties acquired in 2019 **Total Assets Existing properties Strategic Investment Areas** JPY374.5Bn Hokkaido Area No. of Hotels Okinawa Area 43 Hotels (34 in Strategic Investment Areas) Tokyo & the Bay Area^(*1) No. of Guest Rooms **Fukuoka** Area **11,705** Rooms Osaka/Kyoto Area(*2)

(*2) Osaka/Kyoto Area refers to Osaka and Kyoto prefectures.

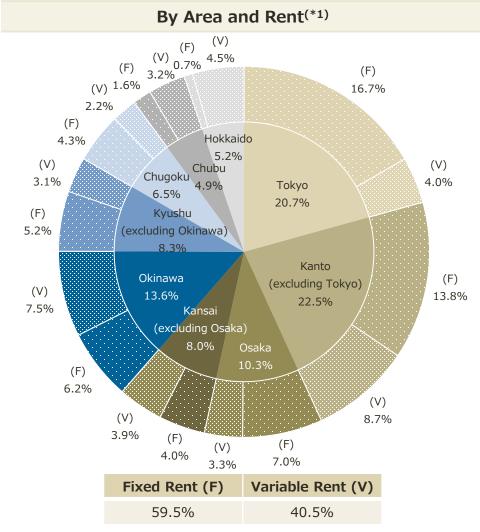
Tokyo 23 wards

^(*1) Bay Area includes the coastal area of Tokyo Bay in Kanagawa and Chiba prefectures.

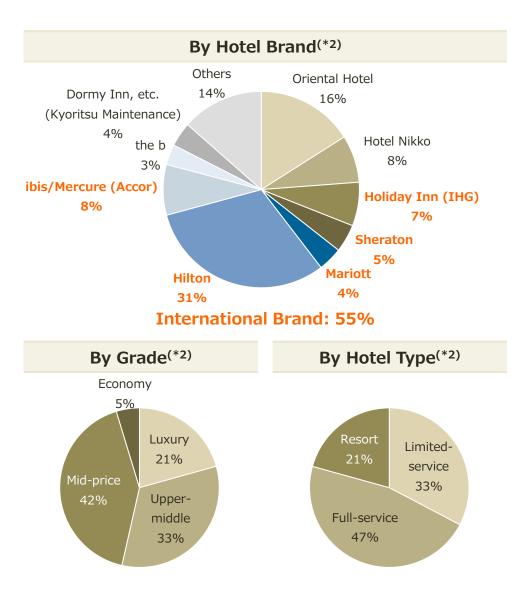
2. Portfolio Diversification

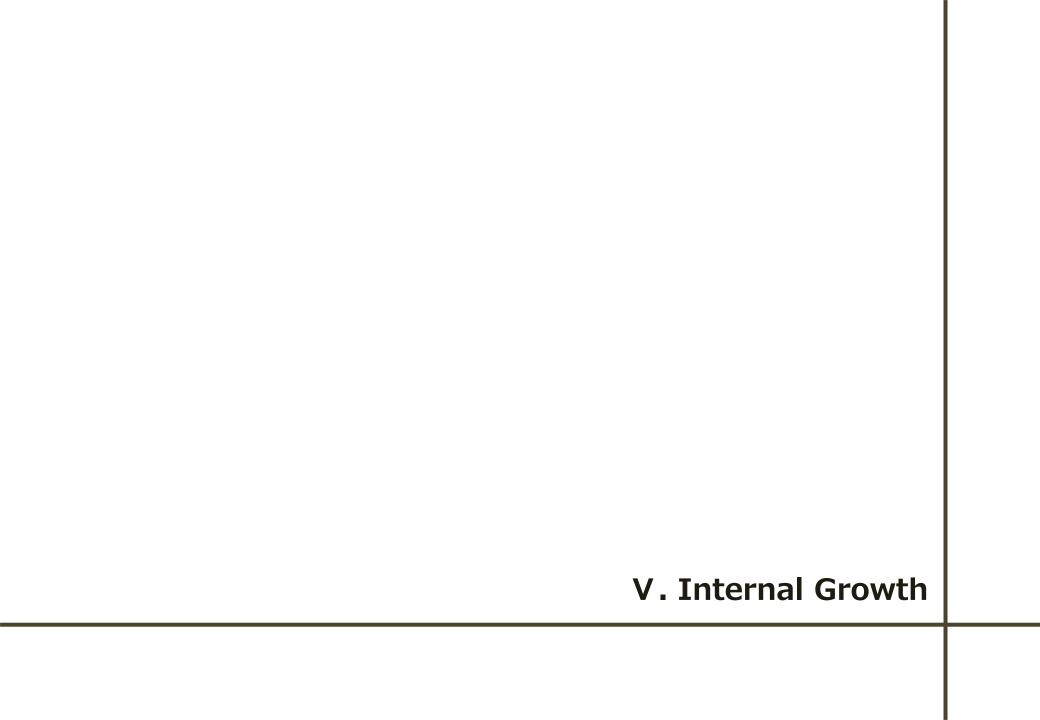


- Widely diversified and high-quality portfolio
- ◆ Appeal to inbound visitors by international brands











Stability Upside

(EV12/2020 forecast)

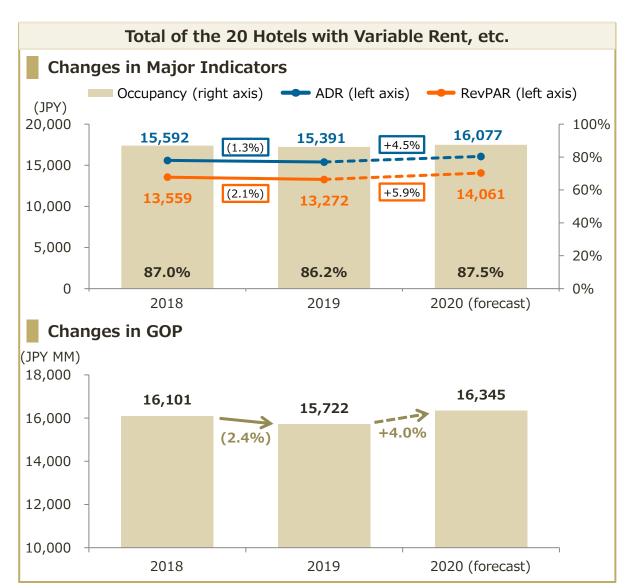
						(1	Y12/2020 forecast
Rent Structure(*1) Type of Contract		Fixed rent	Fixed rent + Revenue sharing	Fixed rent + Variable rent	Variable rent	Management contract	Total
		Lease contract	Lease contract	Lease contract	Lease contract	Management contract	
Type o	Fixed	0	0	0	_	-	-
Rent		-	A certain percentage of sales exceeding the threshold	A certain percentage of hotel GOP	A certain percentage of hotel revenue or hotel GOP	Hotel GOP	-
Re ²	tate Operating venue (%) ized forecast for (12/2020)	JPY2,832MM (9.4%)	JPY3,927MM (13.0%)	JPY18,479MM (61.2%)	JPY1,894MM (6.3%)	JPY3,080MM (10.2%)	JPY30,214MM (100.0%)
(uwop	Fixed Rent, etc. ^(*2) (%)	etc. ^(*2) (%) (9.4%) (11.2%) (35.7%) (1.8%)				JPY439MM (1.5%)	JPY17,987MM (59.5%)
(breakdown)	Variable Rent (%)			JPY2,641MM (8.7%)	JPY12,227MM (40.5%)		
Involvement in Hotel Operation		Low	Low	High	High	High	-
CAPE	X Paid by JHR	Renewal of building and facilities	Renewal of building and facilities Strategic investment>	 Renewal of building and facilities Fixtures and equipment Strategic investment 	 Renewal of building and facilities Fixtures and equipment Strategic investment 	 Renewal of building and facilities Fixtures and equipment Strategic investment 	-
No. o	of Properties	11	6	18	3	5	43
Acqu	uisition Price (%)	JPY37,300MM (10.0%)	JPY44,216MM (11.8%)	JPY245,628MM (65.6%)	JPY17,723MM (4.7%)	JPY29,640MM (7.9%)	JPY374,508MM (100.0%)
Hotels		The Beach Tower Okinawa Hotel Francs CANDEO HOTELS UENO-KOEN HOTEL ASCENT FUKUOKA and other hotels	Hilton Tokyo Bay Hotel Keihan Universal City Sotetsu Fresa Inn Shimbashi- Karasumoriguchi Smile Hotel Nihombashi Mitsukoshimae Hotel Vista Kamata Tokyo Comfort Hotel Tokyo Higashi Nihombashi	The Twelve HMJ Hotels ^(*3) the b ikebukuro the b hachioji the b hakata the b suidobashi Hilton Tokyo Odaiba Hotel Oriental Express Osaka Shinsaibashi	Hilton Nagoya Mercure Yokosuka Chisun Inn Kamata	ibis Tokyo Shinjuku ibis Styles Kyoto Station ibis Styles Sapporo Mercure Sapporo Mercure Okinawa Naha	-

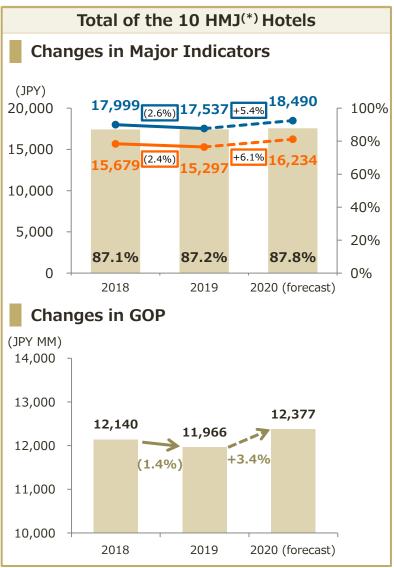
^(*1) Rent structure is categorized according to the rent contract for hotels of each asset owned by JHR.
(*2) Fixed rent includes fixed rent and utility income based on rent contract of non-hotel portion (offices, signage, car parks, retail shops, etc.) of asset owned by JHR.

^(*3) The Twelve HMJ Hotels are the 11 HMJ Hotels plus Oriental Hotel Fukuoka Hakata Station.

2. Performance of the 20 Hotels with Variable Rent, etc.

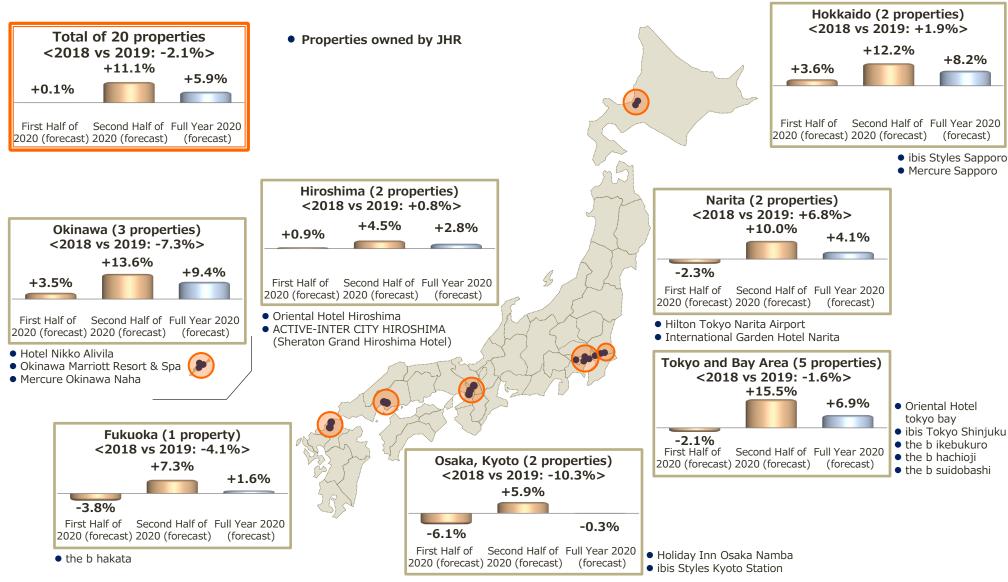






^(*) The 10 HMJ Hotels are 10 hotels excluding Namba Oriental Hotel from the 11 HMJ Hotels.

◆ Diverse Portfolio



^(*) Stating major hotels in each area out of the 20 Hotels with Variable Rent, etc.

4. Active Asset Management



- ◆ Implement Active Asset Management at both hotel and REIT sides
- ◆ Accelerate internal growth through both revenue enhancement and cost control

Hotels

Improvement of Hotel Revenue



- Examples of Active Asset Management
- Strategic capital expenditure (e.g., renovation of rooms to increase RevPAR)
 Rebranding according to each hotel's characteristics
- Synergy from sharing guest by hotels located nearby in the same group
- Renewal of a hotel booking system

Reduction of Hotel Operating Costs



- Integration of back-office operations at hotels located in nearby area
- Optimization of staffing
- Cost reduction by joint purchasing in the same group
- Reduction of utility costs

Improve GOP



Improvement of Real Estate Operating Revenue



• Rent increase by revision of rent scheme, etc.

⇒ The Five HMJ Hotels^(*), CANDEO HOTELS UENO-KOEN, Comfort Hotel Tokyo Higashi Nihombashi, HOTEL ASCENT FUKUOKA, Oriental Hotel Fukuoka Hakata Station and rent from non-hotel tenant, etc.

Reduction of Real Estate Operating Costs



 Reduction of cost for Property Management and Trust, management contract fee, and ground rent, etc.

Improve NOI

Maximize DPU

4. Active Asset Management (cont.)



- ◆ Promote internal growth through renovation and rebrand, etc.
- ◆ Plan to appropriate the negative goodwill in case the operation is suspended due to large-scale renovations

Hilton Tokyo Odaiba

Completed Project (December 2019 to February 2020)

Future Project (September 2020 to December 2020)

Summary

Amount invested: JPY92MM

Scope: Banquet hall ("Seaside Banquet Rooms" with Tokyo Bay views)

Aim

- Maximize the spectacular ocean view of Rainbow Bridge by removing the window frames
- Creating an open banquet hall with a sense of unity with a wide seaside-facing balcony
- \Rightarrow Increase the number of banquets and weddings

Summary

Amount to invest: Approximately JPY3.0Bn (plan)

Scope: Guest room, front lobby, exterior pedestrian alley from station, pool

Aim

- Improve ADR by differentiating itself through renovation taking advantage of one of the world's most spectacular panoramic ocean view
- Provide consistent quality for guest stay and increase value to stay at the hotel

Namba Oriental Hotel

Future Project (November 2020 to March 2021)

Summary

Amount to invest: Approximately JPY2.6Bn (plan)

Scope: Guest room, front lobby, hotel entrance, tenant area, etc.

*The entire building is expected to close during the renovation period

Aim

- Improve ADR by differentiating itself through renovation with a superior design in a favorable location in central Namba
- Add value by renovating the lobby and the garden
- Improve operating efficiency and reducing costs by changing the layout

Renovation of Banquet Halls at Hilton Tokyo Odaiba

<After>



<After>





4. Active Asset Management (cont.)



◆ Promote internal growth through renovation, rebrand, etc.

Increase rent through revision of rent scheme, etc.

Oriental Hotel Fukuoka Hakata Station

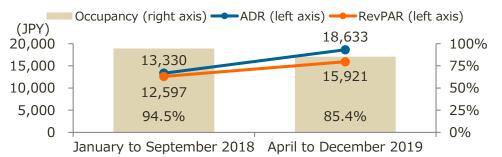
Summary

Renovation Term: October 1, 2018 to April 8, 2019

* Hotel operation was suspended during the renovation period

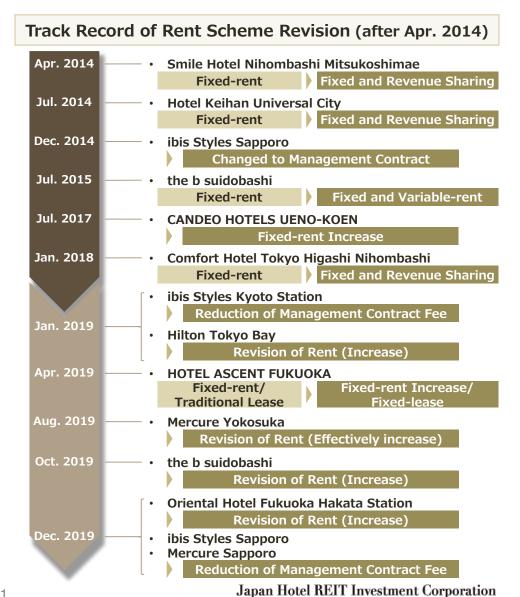
Investment: Approximately JPY3.1Bn

- Renovated the whole building and rebranded including an increase in the number of guest rooms
- Changed the hotel grade from mid-price to upper-grade hotel
- Sustained DPU level by utilizing the negative goodwill during the suspension of the hotel operation





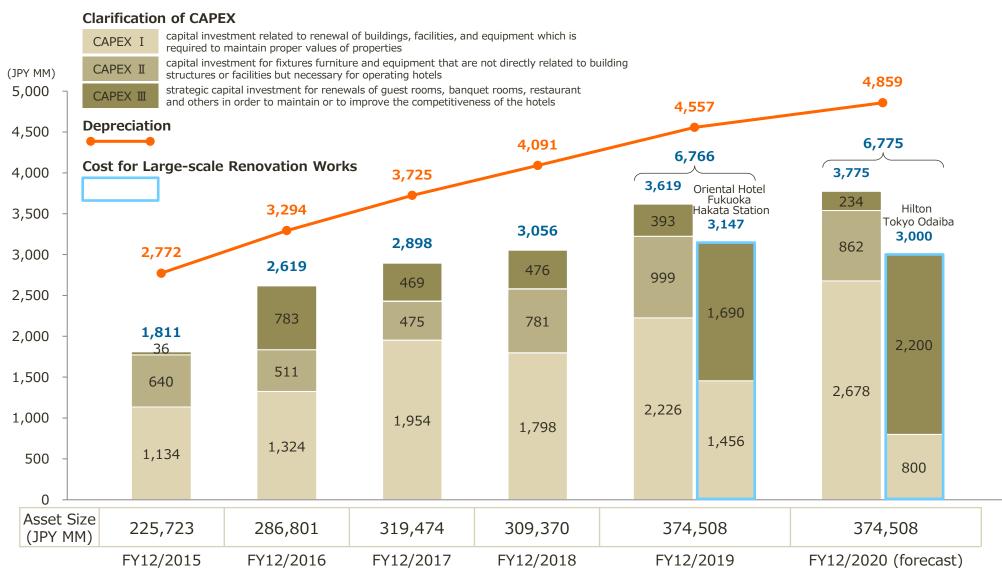




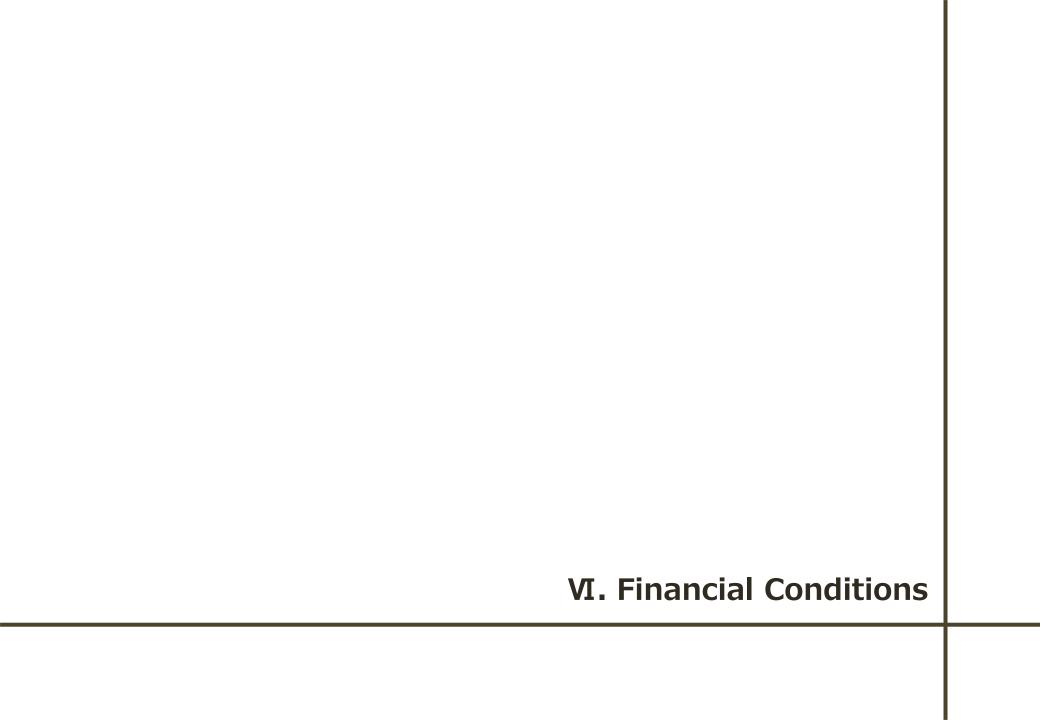
5. Capital Expenditures and Depreciation



◆ Strengthen competitiveness and improve asset value by continuing investment in CAPEX

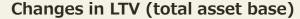


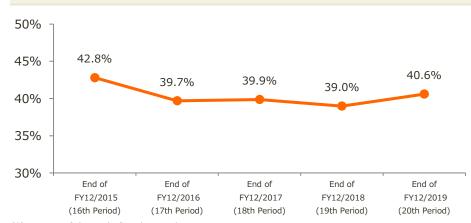
^(*) The planned amount of large-scale renovation works for the entire property of Namba Oriental Hotel is not included in the capital expenditure for FY12/2020 due to the construction being scheduled for completion in March 2021.



1. Financial Conditions

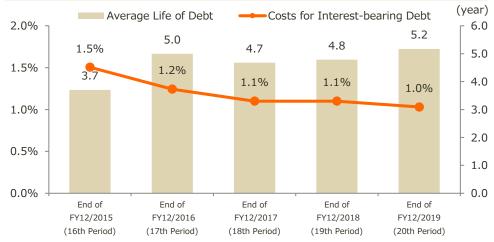






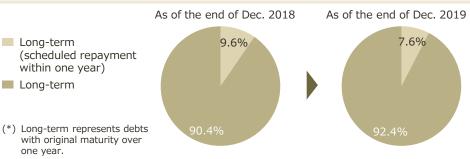
(*) LTV as of the end of each period.

Changes in Costs for Interest-bearing Debt^(*1) and Average Life of Debt^(*2)



^(*1) Weighted-average costs for interest-bearing debt (including up-front fee, etc.) as of the end of each period. Rounded off to one decimal place.

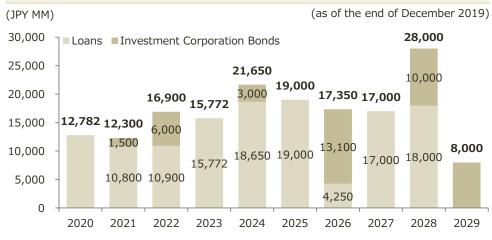




Fixed Interest Rate Ratio



Repayment Schedule of Interest-bearing Debt



Japan Hotel REIT Investment Corporation

^(*2) Average life of debt as of the end of each period

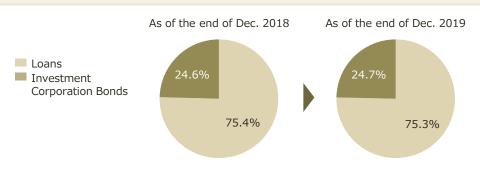
1. Financial Conditions (cont.)



Lender List for Interest-bearing Debt

(Unit: JPY MM) Balance Balance (as of the end of (as of the end of Lenders/Bond Name Variance December 2019) December 2018) Balance % Balance Sumitomo Mitsui Banking Corporation 26,431 19.3% 31,901 18.9% 5,470 Shinsei Bank, Ltd. 15,035 11.0% 19,015 11.3% 3,980 Mizuho Bank, Ltd 15,030 11.0% 19,000 11.3% 3,970 Sumitomo Mitsui Trust Bank, Limited 10,540 7.7% 13,640 8.1% 3,100 Resona Bank, Limited 9,360 6.8% 10,126 6.0% 766 Development Bank of Japan Inc. 3,780 2.8% 5,750 3.4% 1,970 Fukuoka Bank, Ltd. 3,610 2.6% 4,750 2.8% 1,140 470 The Nomura Trust and Banking Co., Ltd. 4,190 3.1% 4,660 2.8% MUFG Bank, Ltd. 4,135 3.0% 4,135 2.5% 0 2,435 1.8% 1,000 Aozora Bank, Ltd. 3,435 2.0% The Chiba Bank, Ltd. 2,670 2.0% 3,100 1.8% 430 2,927 2,892 1.7% (35)Hiroshima Bank, Ltd. 2.1% The Nishi-Nippon City Bank, Ltd. 1,600 1.2% 2,750 1.6% 1,150 828 0.6% 1,500 0.9% 672 Sompo Japan Nipponkoa Insurance Inc. The Shizuoka Bank, Ltd. 500 0.4% 500 0.3% n **Total of Bank Loans** 103,071 75.4% 127,154 75.3% 24,083 **Investment Corporation Bonds** (for institutional investors) 1.5% (2,000)3rd Investment Corporation Bonds without Collateral 2,000 1,500 0.9% 4th Investment Corporation Bonds without Collateral 1,500 1.1% 0 3,000 2.2% 3,000 1.8% 6th Investment Corporation Bonds without Collateral 8th Investment Corporation Bonds without Collateral 1,100 0.8% 1,100 0.7% 0 0.7% 0.6% 0 9th Investment Corporation Bonds without Collateral 1,000 1,000 12th Investment Corporation Bonds without Collateral 2,000 1.2% 2,000 **Total of Investment Corporation Bonds** 8,600 6.3% 8,600 5.1% (for institutional investors) **Investment Corporation Bonds** (for individual investors) 5th Investment Corporation Bonds without Collateral 4.4% 6,000 3.6% 6,000 0 7th Investment Corporation Bonds without Collateral 9,000 6.6% 9,000 5.3% 0 10th Investment Corporation Bonds without Collateral 10,000 7.3% 10,000 5.9% 0 11th Investment Corporation Bonds without Collateral 8,000 4.7% 8,000 **Total of Investment Corporation Bonds** 25,000 18.3% 33,000 19.6% 8,000 (for individual investors) **Total of Investment Corporation Bonds** 33,600 24.6% 41,600 24.7% 8,000 136.671 100.0% 168.754 100.0% Total of Interest-bearing Debt 32,083

Breakdown of Interest-bearing Debt



Status of Credit Rating

Japan Credit Rating Agency, Ltd. (JCR)	A+ (stable)
Rating and Investment Information, Inc. (R&I)	A (positive)

 $\ensuremath{\mathbb{X}}$ The rating outlook of R&I changed to positive from stable in October 2019

Status of Reserve for Special Advanced Depreciation

◆ A part of gain on sale of three properties sold in 2018 are retained

Reserve for special advanced depreciation

JPY 1,174_{MM}

1. Financial Conditions (cont.)



Negative Goodwill

<Policy for Use of Negative Goodwill>

- 1. Add JPY262 million (50-year amortization amount of negative goodwill) to dividends every period
- 2. In addition to above, dividends will be increased in response to the following
 - Cope with losses caused by property dispositions
 - · Cope with loss on retirement of noncurrent assets
 - · Cope with dilution of dividend per unit
 - Cope with inconsistency between tax and accounting treatments (Amortization of fixed-term leasehold of land, amortization of asset retirement obligations, etc.)
 - Cope with suspension of sales and such due to large-scale renovation works with significant impact on revenues

<Amount used in FY12/2019>

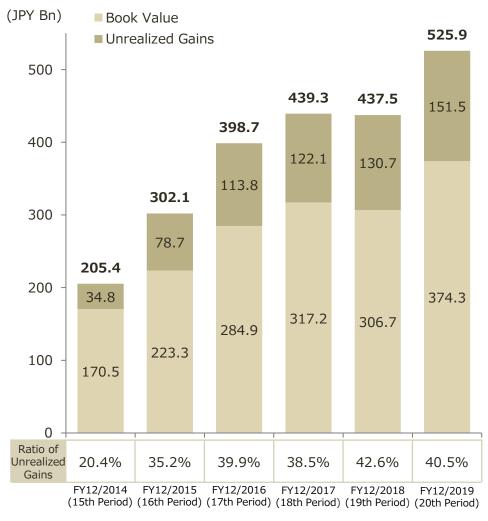
Balance of Negative Goodwill after the end of December 2019		JPY10,617MM
Total amount	:	JPY1,176MM
Cope with loss on retirement of noncurrent assets	:	JPY246MM
Cope with large-scale renovation works	:	JPY357MM
Adjustment for dilution	:	JPY310MM
50-year amortization amount on negative goodwill	:	JPY262MM

<Amount to be used in FY12/2020>

Balance of Negative Goodwill after the end of December 2020 (forecast)		JPY10,120MM
Total amount	:	JPY496MM
Cope with loss on retirement of noncurrent assets	:	JPY18MM
Cope with large-scale renovation works	:	JPY216MM
50-year amortization amount on negative goodwill	:	JPY262MM
74110 to be used 1111 112, 20207		

(*) The breakdown of the amount used for "cope with large-scale renovation works" in FY12/2019: JPY357MM for Oriental Hotel Fukuoka Hakata Station The breakdown of the amount to be used for "cope with large-scale renovation works" in FY12/2020: JPY44MM for Hilton Tokyo Odaiba, and JPY172MM for Namba Oriental Hotel

Changes in Appraisal Value (Unrealized Gains)



 $(\ensuremath{^*})$ Unrealized gains are calculated by subtracting book value from appraisal value.

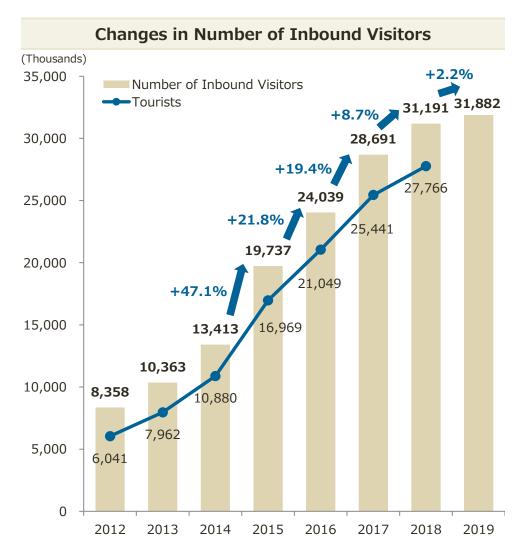




1. Market Environment



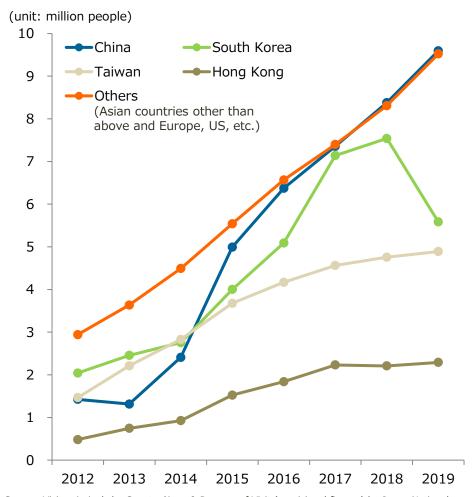
◆ The number of inbound visitors continues to increase



Source: Number of International Visitors to Japan by Japan National Tourism Organization (JNTO) (*) The numbers for Jan.-Oct. 2019 are provisional numbers, and Nov.-Dec. are estimated numbers.

 While the number of inbound visitors from South Korea significantly decreased, inbound visitors from China and many other countries reached a record high

Changes in Inbound Visitors by Country



Source: Visitor Arrivals by Country/Area & Purpose of Visit (provisional figures) by Japan National Tourism Organization (JNTO)

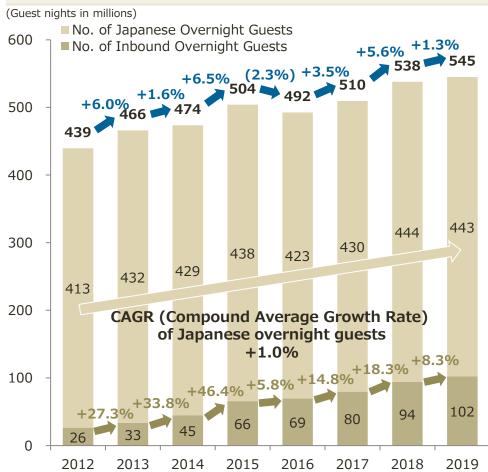
(*) The numbers for Jan.-Oct. 2019 are provisional numbers, and Nov.-Dec. are estimated numbers.

1. Market Environment (cont.)



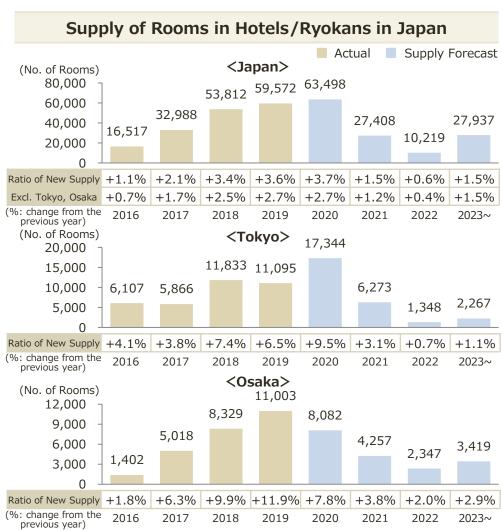
- Lodging demand increased due to inbound visitors
- ◆ The number of overnight guests has been solid

Changes in Number of Overnight Guests in Japan



Source: Statistics of Overnight Travel by Japan Tourism Agency

(*) Rounded off to the nearest millions of people. Numbers for Jan.-Nov. 2019 are second preliminary figure, numbers for Dec. 2019 are first preliminary figure. The annual revised report, which reflects newly opened hotels in 2019, etc. is schedule to be released on June 30, 2020. Supply of rooms has been increasing, mainly in Tokyo and Osaka, but the supply after 2021 is expected to decrease



Source: Estimated by the Asset Management Company using data from "Public Health Administration Report" by Ministry of Health, Labour and Welfare (MHLW), a weekly hotel & restaurant magazine (HOTERES), and Nikkei Telecom.

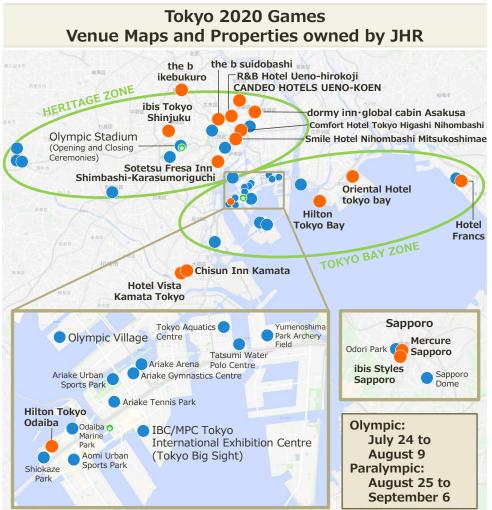
^(*) Ratio of new supply is the ratio of new rooms to be supplied in a year to the stock of rooms at the beginning of the year.

With regard to the above data, please note that in case the number of rooms are stated as "to be determined" by hotels, the asset management company has used 180, the average number of new supply of hotel rooms, for calculation.

1. Market Environment (cont.)



 Many venues are located in Tokyo, where there are many properties owned by JHR

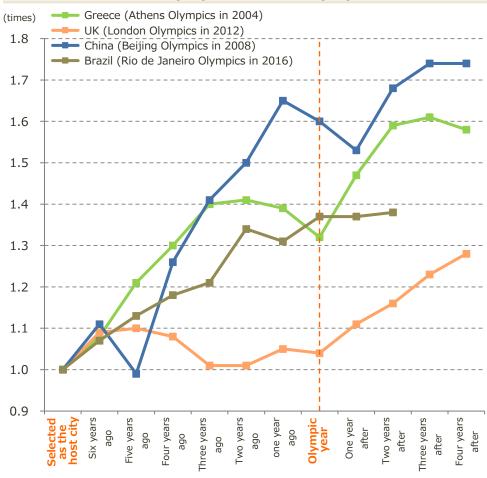


Source: Prepared by the Asset Management Company based on the official website by The Tokyo Organising Committee of the Olympic and Paralympic Games

- (*) Tokyo 2020 Games represents Tokyo Olympics and Paralympics
- : Properties owned by JHR, : Venues for games or facilities related to the Olympics,
- Places where the cauldrons would be placed

 The number of inbound visitors in past host countries has increased even after the Olympics

Changes in Number of International Tourist Arrivals after Olympics and Paralympics



Source: Prepared by the Asset Manager based on the data from "International tourism, number of arrivals" by World Bank and "Tourism Highlights 2019 Edition" by UNWTO

- (*1) The data were statistics in the past and those will be not guaranteed for the change after Tokyo Olympics and Paralympics.
- (*2) Figures for two years after in Brazil are preliminary figures.

1. Market Environment (cont.)



 Various international events, conferences and infrastructure improvements are scheduled in and after 2020. Further growth of the tourism industry is expected

Coming Major Events Related to Tourism, etc. in Japan

	International Events, Conferences, etc.	Others
	Conferences, etc.	Others
Pa (n (J	okyo Olympics and aralympics Games nationwide) July 24 to August 9, ugust 25 to September 6)	 "Large-scale Development at Tokyo Disneyland", new areas and facilities are planned to open (Beauty and the Beast, etc. is themed) New area is planned to open in Universal Studio Japan (Nintendo-themed) Tokyo International Cruise Terminal is planned to open in Odaiba (July)
Ka • 19 Ch	orld Masters Games 2021 ansai (May 14 to May 30) 9th FINA World Aquatics hampionships 2021 Fukuoka uly to August)	
	adminton World hampionships (Tokyo)	 New Shinkansen route opens in Kyushu (Takeo Onsen~Nagasaki) Extension of Hokuriku Shinkansen (Kanazawa and Tsuruga) Tokyo BRT (Bus Rapid Transit) service starts (Tokyo city center~Seaside "Rinkai" area)
2023		"Large-scale expansion project at Tokyo Disney Sea", new theme port is planned to open ("Fantasy Springs")
2024		 Mixed-use infrastructure development including a convention center in Rinku Central Park (Izumisano-City, Osaka) Openings of Yumeshima Station of Osaka Metro Line and tower building at Yumeshima Station
in	/orld EXPO 2025 Osaka, Kansai (184 days) April 13 to October 13)	• Integrated Resorts start their operations (Undecided)
2027		\bullet Linear Chuo Shinkansen line commences operation
2029		Open of Haneda Airport Access Line
2031		• Extension of the Hokkaido Shinkansen line to Sapporo (Shin Hakodate Hokuto~Sapporo)

- Major domestic airports are expected to attract more inbound visitors by increasing the number of the international flights
- Haneda and Narita Airports in Tokyo metropolitan area are expected to reach 1 million fights per year as total

Future Airport Development Plan for Major Domestic Airport

Haneda Airport

Narita International Airport

- March 29, 2020
 Setting up new flight and increase the number of flights to cities in North America, Europe, Australia and Asia, etc.
- 2029
 Construction of a new runway and extension of the existing runways

Number of international flights Number of flights (10,000 (10,000)99,000 times) times) times/year 500,000 12 ¬ 60 times/year (130 flights/day) 60,000 times/year 8 40 256,000 (80 flights/day) times/year Approximately **Approximately** 4 1.7 times 20 2.0 times 0 0 Plan Plan Current Current

Other Airport Development Plan

Naha Airport	March 26, 2020	Operating of the second runway
	around July 2020	• Expand the CIQ (Customs, Immigration, and Quarantine)
Kansai International Airport	2021 to 2025	 Large-scale renovation is planned for the first time since its opening in 1994 Renovation of Terminal 1
Fukuoka Airport	March 2025	Operating of the second runway

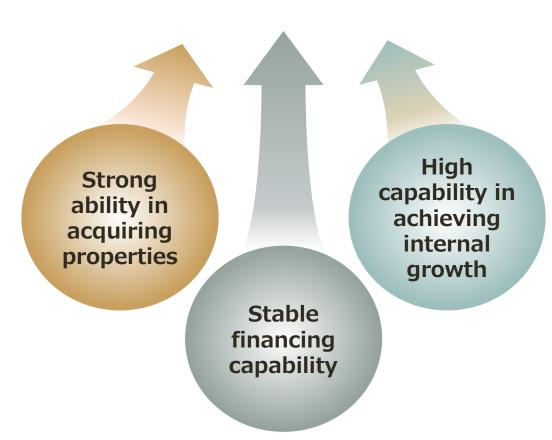
^(*) As events are those scheduled as of January 31, 2020 and may be changed.

Appendix 1 JHR's Characteristics and Strategy

1. JHR's Investment Targets



Aim to increase dividend for mid to long term



Strong ability in acquiring properties

- Highly recognized as Japan's largest J-REIT specializing in hotels
- High presence and credibility in the property market by continuously acquiring properties
- Capability to propose various acquisition schemes and to execute acquisitions

High capability in achieving internal growth

- Management approach through active asset management strategies that achieves a good balance between stability and upside potential
- Increase in hotel revenue through collaboration with highquality operators
- Attract inbound demand through enhanced international brand portfolio
- Strengthen and maintain competitiveness by investing in appropriate capital expenditures

Stable financing capability

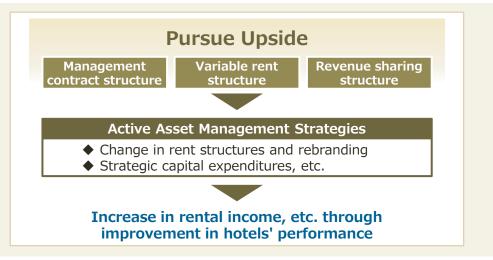
- Secure sound and stable finance
- Diversify financing methods

2. Simultaneous Pursuit of Stability and Upside Potential

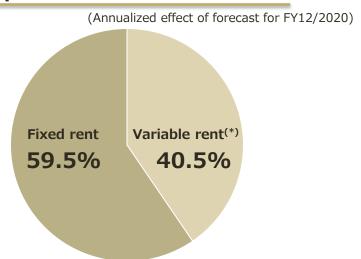


◆ JHR pursues both stability and upside potential by steadily implementing growth strategies





Proportion of Rental Income



(*) Variable rent, Rent from revenue sharing and Income from management contracts

Proportion of Rent Structures

(as of February 20, 2020)

Fixed rent only

11 properties

Variable rent, etc.(*)

32 properties

(*) Fixed rent + variable rent structure Fixed rent + revenue sharing structure Variable rent structure and management contract structure

3. External Growth Strategy



Recognition of External Environment

Trend of the Hotel Investment Market

- Amid gradually recovering economy, domestic leisure demand remained firm. However, hotel revenue in some area showed a sluggish growth due to factors such as a declined in inbound visitors to Japan in some regions by the political issue between Japan and South Korea, and natural disasters, etc.
- However, following the last year's
 Rugby World Cup 2019 in Japan, the
 Tokyo Olympic and Paralympic Games
 are scheduled to be held this year, and
 hotel assets continue to attract strong
 attention as an investment target. In
 addition, competition for acquisitions in
 the hotel investment market is severe,
 due to the decline in yields on other
 asset classes and the increase in the
 number of players in hotel investment
 and hotel development, including new
 private funds.
- As inbound visitors have trended upward, new hotel supply continues to increase at a certain volume, and the competitiveness of the hotel is becoming clearer depending on the hotel's specifications, locations, and the capabilities of the hotel operators, making it important to differentiate each hotel from its competitors.

Basic Policies

- Acquire highly competitive hotel real estate, etc. in areas that have potential to attract "demand by both domestic and inbound leisure customers" in the medium to long-term
- Improve profitability, stability, and quality of the overall portfolio



Key Measures

- Emphasize the superiority of buildings and facilities (infrastructure), operations (services), and locations of hotel real estate, etc.
 - The prime investment targets are "full-service hotels" and "resort hotels" that have high barriers to entry due to operation and management know-how, capital outlay and locations
 - In the case of "limited-service hotels," the creditworthiness of the hotel lessee, the age of the building, location, guest room composition and profitability are important
 - For limited-service hotels specialized in selling single rooms, consider acquisition individually, taking into account the hotel specifications and the possibility of achieving the upside.
 - Especially, proactively review the purchase of hotels that have potential for internal growth by implementing active asset management or the possibility of synergy effect with the existing properties
- Strategic investment areas
 - · Hokkaido area, Tokyo and bay area, Osaka/Kyoto area, Fukuoka area, and Okinawa area
- Investigation and planning of the internal growth strategy upon property acquisition
 - Investigate the appropriate rent level and rent structure upon renewal, etc., cost reduction possibilities, and possibilities to improve buildings and facilities
 - Particularly, if the hotel pays variable rent, etc., promote internal growth through collaboration with lessees and/or operators

4. Internal Growth Strategy



Recognition of External Environment

Hotel Market Environment

• In addition to stable domestic leisure demand, due to the government policy to promote tourism nation, the number of inbound tourists, mainly from Asian countries, is continuing to rise. Amid such growth expectation for Japan's tourism and hotel industries, although there are needs to carefully monitor some impact by supply of new hotels and Minpaku (private lodging for a fee), demand for accommodation is expected to stay firm.

Basic Policies

 Pursue both stability and upside potential by steadily implementing active asset management strategies



Key Measures

- Planning and execution of the active asset management in order to realize pursuit in upside revenue
 - Make strategic CAPEX which will improve profitability and strengthen competitiveness mainly at hotels with high growth potential
 - Raise rent and change to rent structures that can achieve upside revenue
 - Reduction of management contract fee of properties under management contract
 - · Attract inbound demand through rebranding to international brands
 - Make proactive proposals to build effective hotel operating structures which aim to maximize GOP, from the perspective of both hotel sales and expenses
 - Increase hotel revenue through collaboration with high-quality operators
- Planning and execution of strategic CAPEX which secure steady revenue, and monitoring of lessees
 - Analyze the creditworthiness of hotel lessees, understand hotel income and expenditures, closely observe and improve rent-paying capacity
 - Maintain and improve rent-paying capacity of tenants, etc. through capital expenditures, which lead to maintain and improve competitiveness and asset value

5. Financial Strategy



Recognition of External Environment

Trend of Financing Environment and Interest Rates

- In 2019, both the number of public offerings (including IPOs) and the amount of fund procured by J-REIT were below the previous year's level, but the Tokyo Stock Exchange REIT Index remained firm and conditions remained favorable.
- As for investment corporation bonds, issuance of green bonds increased. Long-term interest rates continued to be low and interest rate for bonds remained low.
- There is no particular change in the lending attitude of financial institutions. Both short-term and long-term interest rates remain at low levels. Although drastic change may not happen in the financial environment, some attention should be paid to fluctuations in long-term interest rates mainly due to international factors.

Basic Policies

- Ensure healthy and stable finance
- Strengthen lender formation and relationships with financial institutions
- Diversify financing methods



Key Measures

- Maintain LTV level at a maximum of 50% (total asset base) for the time being
- Diversify financing methods such as public offerings and issuance of investment corporation bonds including green bonds
- Improve financial stability by extending and diversifying repayment periods and fixing interest rates, etc.
- Optimize borrowing costs

6. Sustainability Initiatives



Aiming for achieving a mid to long-term growth that coexists with society and environment and enhancing sustainability through appropriate actions for ESG issues

Sustainability Policy

 JHR and JHRA stipulated "Sustainability Policy", which defines material issues and initiatives for sustainability in our business

Sustainability Policy

- Monitoring and improvement of environmental performance in our portfolio
- Promotion of comfortable, healthy, secure and safe hotels
- > Promotion of ESG in value chains
- Consideration for and contribution to local communities
- > Initiatives for our officers and employees
- > Compliance as corporate citizens
- > Improvement of transparency and engagement with our stakeholders

Acquisition of BELS Certification(*1)

◆ JHR obtained a BELS certification for two properties, Hotel Nikko Alivila and Mercure Okinawa Naha, for the first among J-REIT owned hotels

Hotel Nikko Alivila





Mercure Okinawa Naha





GRESB Real Estate Assessment(*2)

- ◆ JHR received a "Green Star" designation. It was highly evaluated in both "Management & Policy" and "Implementation & Measurement" areas with regards to initiatives for environmental considerations and sustainability (September 2019)
 - Highest ranking
 Acquired **Green Star**
 - ► "GRESB Rating"

 Acquired **3-star**



SMBC Environment Assessment Loan(*3)

- **◆** Acquisition of "A" grade
 - SMBC Environmental Assessment Loan evaluated JHR's excellent initiatives for environmental considerations in asset management (March 2018)

rch 2018)

Issuance of Green Bonds

- Issuance of unsecured investment corporation bonds as Green Bonds for the first among J-REITs specializing in hotels (July 2019)
 - Amount: JPY2.0BnDuration: 5 years
- ◆ Usage of the Green Bonds proceeds
 - For refinance of loans for renovation of Oriental Hotel Fukuoka Hakata Station
 - To fund construction works, etc. for renovation etc. of the other hotels
- (*1) BELS (Building-Housing Energy-Efficiency Labeling System) is a display system of energy conservation performance of a building set by Ministry of Land, Infrastructure, Transport and Tourism.
- (*2) The GRESB is an annual benchmarking program to evaluate ESG considerations of property companies and real estate funds. The GRESB Real Estate Assessment is distinguished by its comprehensive evaluation of individual properties. GRESB rating is a relative evaluation based on comprehensive scores and the highest being "5-stars".
- (*3) "SMBC Environmental Assessment Loan" assesses status of corporate initiatives for environmental considerations, on loan execution and establishment of lending conditions, based on environmental assessment criteria developed independently by Sumitomo Mitsui Banking Corp. and the Japan Research Institute, Limited.

6. Sustainability Initiatives (cont.)



Energy-saving Work for Restaurant Renovations For Okinawa Marriott Resort & Spa

♦ Renovation for All-Day Dining (July 2019)

- Introduced highly energy-efficient equipment for kitchen and air-conditioning, etc.
- Enhancing customer satisfaction as well as considering the environment
 - > Introduction of LED lightings
 - \Rightarrow **75%** reduction of CO₂ emissions after the renovation
 - Replacement of air conditionings
 - ⇒ 46% reduction of CO₂ emissions after the renovation
 - > Upgrade of washing and sterilizing equipment
 - ⇒ **45%** reduction of CO₂ emissions figures after the renovation

<Entrance>



<Interior>



(*) These figures related to the CO_2 emissions are estimated by the Asset Management Company based on expert reports.

Energy-saving Work for Large-scale Renovations For Oriental Hotel Fukuoka Hakata Station

♦ Rebranded and Reopened (April 2019)

- Changed from central air conditioning to individual air conditioning
- Changed all lightings to LEDs
- · Replaced plumbing installation to improve water efficiency
- ⇒ **16%** reduction of CO₂ emissions after renovation of the entire building

<After>



<Before>



Initiatives for smoking ban for all rooms

♦ The 21 Hotels with Variable Rent, etc.

- JHR has been successively implementing to convert all hotel rooms into non-smoking rooms at all owned hotels
- Non-smoking room ratio (based on the room numbers):
 - **89**% (the beginning of 2018) \Rightarrow **97**% (the end of December 2019)
- ⇒ Promote to provide a healthy and comfortable environment for both hotel guests and hotel staff

Japan Hotel REIT Investment Corporation

7. Benefits Program for Unitholders



JHR implemented benefits program for unitholders to obtain a better understanding, improve their satisfaction and expand the investor base. JHR also expanded the benefits program in 2019 by adding two newly acquired hotels, aggregated coverage to 20 hotels.

♦ Eligible recipients of complimentary coupons

Complimentary coupons will be sent to those who hold ten or more JHR units at the end of June every year (end of the midterm settlement) <FY2019>

Eligible unitholders: 12,120

Hotel Nikko Nara

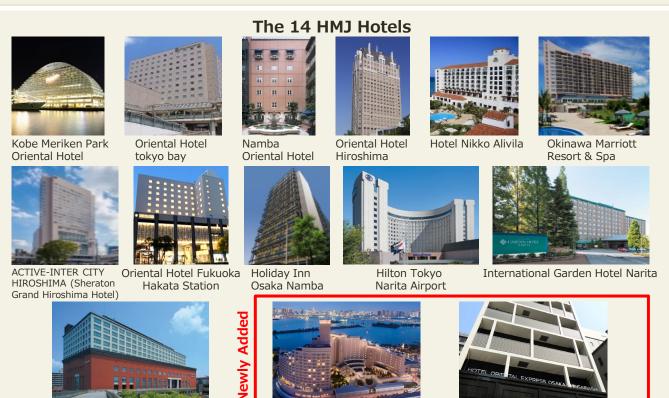
Valid period: One year between October 1, 2019 to September 30, 2020

Details of the benefits program

Five complimentary coupons for accommodations and five complimentary coupons for restaurants^(*)
10% discount from the best rate for accommodation by each hotel and 10% discount for restaurants

(*) Complimentary coupons for restaurants are only available at selected hotels.

Hotels that offer the Benefits Program



Hilton Tokyo Odaiba



Hotel Oriental Express Osaka Shinsaibashi

Appendix 2 Information on Properties

1. Property List (1/2)



															(as of th	e end of Dec	ember 2019)
											al Value			Revenue from		P/L from	
No.	Property Name	Hotel Type	Grade	No. of Guest	Location	Age	Acquisition Price	Book Value (JPY MM)	20th Period (as of June 30, 2019)		20th Period (as of December 31, 2019)			Real Estate Operation	NOI (JPY1,000)	Real Estate Operation	NOI Yield (actual)
1101	. roperty riamic	(*1)	(*2)	Rooms	Location	(*3)	(JPY MM) (*4)	(*5)	Appraisal Value (JPY MM)	CAP Rate	Appraisal Value (JPY MM)	CAP Rate	Ratio (*6)	(JPY1,000) (*7)	(*7)	(JPY1,000) (*7)	(*8)
1	Kobe Meriken Park Oriental Hotel (*9)	Full-service	Upper-middle	323	Hyogo	24.5	10,900	9,888	16,200	5.1%	16,200	4.8%	2.9%	1,256,795	1,003,298	669,037	9.2%
2	Oriental Hotel tokyo bay	Full-service	Mid-price	511	Chiba	24.7	19,900	17,699	34,900	4.4%	37,800	4.4%	5.3%	1,883,870	1,765,658	1,357,731	8.9%
3	Namba Oriental Hotel	Limited-service	Mid-price	258	Osaka	23.8	15,000	14,640	32,900	4.1%	32,900	4.1%	4.0%	1,406,836	1,299,612	1,139,547	8.7%
4	Oriental Hotel Hiroshima	Full-service	Upper-middle	227	Hiroshima	26.3	4,100	4,171	4,370	7.5%	4,400	4.9%	1.1%	472,555	428,306	340,288	10.4%
5	Hotel Nikko Alivila	Resort	Luxury	397	Okinawa	25.8	18,900	18,168	32,900	4.8%	32,900	4.8%	5.0%	1,977,644	1,829,606	1,512,840	9.7%
6	The Beach Tower Okinawa	Resort	Mid-price	280	Okinawa	15.8	7,610	6,587	10,000	4.4%	10,100	4.4%	2.0%	511,028	468,191	335,312	6.2%
7	Hakone Setsugetsuka	Resort	Mid-price	158	Kanagawa	13.3	4,070	3,696	5,300	4.9%	5,310	4.9%	1.1%	294,957	271,037	177,854	6.7%
8	Dormy Inn Kumamoto	Limited-service	Mid-price	291	Kumamoto	11.9	2,334	2,139	3,060	5.6%	3,060	5.6%	0.6%	194,460	173,568	130,770	7.4%
9	the b suidobashi	Limited-service	Mid-price	99	Tokyo	33.4	1,120	1,213	1,940	4.1%	2,440	4.1%	0.3%	103,848	89,840	61,793	8.0%
10	dormy inn•global cabin Asakusa (*10)	Limited-service	Economy	75	Tokyo	22.8	999	941	1,330	3.9%	1,330	3.9%	0.3%	63,995	54,899	41,359	5.5%
11	Hakata Nakasu Washington Hotel Plaza	Limited-service	Mid-price	247	Fukuoka	24.8	2,130	2,022	4,520	4.4%	4,520	4.4%	0.6%	240,000	224,000	198,000	10.5%
12	Nara Washington Hotel Plaza	Limited-service	Mid-price	204	Nara	19.8	2,050	1,800	2,440	5.0%	2,440	5.0%	0.5%	151,000	134,000	97,000	6.6%
13	R&B Hotel Ueno-hirokoji	Limited-service	Economy	187	Tokyo	17.8	1,720	1,822	2,010	3.9%	2,010	3.9%	0.5%	97,292	83,017	66,694	4.8%
14	Comfort Hotel Tokyo Higashi Nihombashi	Limited-service	Economy	259	Tokyo	11.9	3,746	3,527	5,830	4.3%	5,830	4.3%	1.0%	287,814	256,887	220,539	6.9%
15	Smile Hotel Nihombashi Mitsukoshimae	Limited-service	Economy	164	Tokyo	22.8	2,108	2,022	3,160	4.0%	3,160	4.0%	0.6%	154,623	138,482	118,017	6.6%
16	Toyoko Inn Hakata-guchi Ekimae	Limited-service	Economy	257	Fukuoka	18.3	1,652	1,419	2,780	4.5%	2,750	4.5%	0.4%	141,039	127,703	109,484	7.7%
17	Hotel Keihan Universal City	Resort	Mid-price	330	Osaka	18.5	6,000	5,905	13,900	4.9%	13,900	4.9%	1.6%	746,118	668,997	583,302	11.1%
18	Chisun Inn Kamata	Limited-service	Economy	70	Tokyo	16.7	823	772	1,450	4.5%	1,430	4.5%	0.2%	80,876	73,891	62,713	9.0%
19	Hotel Vista Kamata Tokyo	Limited-service	Economy	105	Tokyo	27.9	1,512	1,453	2,040	4.5%	1,990	4.5%	0.4%	112,476	98,166	72,951	6.5%
20	Sotetsu Fresa Inn Shimbashi- Karasumoriguchi (*11)	Limited-service	Mid-price	220	Tokyo	11.8	4,800	4,802	8,970	3.9%	8,950	3.9%	1.3%	446,477	383,039	361,093	8.0%
21	Hilton Tokyo Bay	Resort	Luxury	828	Chiba	31.5	26,050	26,422	40,400	4.3%	40,500	4.3%	7.0%	2,220,187	1,938,334	1,765,290	7.4%
22	ibis Tokyo Shinjuku	Limited-service	Mid-price	206	Tokyo	39.3	7,243	8,013	10,200	4.0%	10,200	4.0%	1.9%	704,537	497,729	385,256	6.9%
23	ibis Styles Kyoto Station	Limited-service	Mid-price	215	Kyoto	10.8	6,600	6,675	11,600	4.3%	10,900	4.3%	1.8%	459,002	412,032	373,486	6.2%
24	ibis Styles Sapporo	Limited-service	Mid-price	278	Hokkaido	9.4	6,797	6,601	11,200	4.7%	11,200	4.7%	1.8%	661,063	525,459	442,798	7.7%

1. Property List (2/2)



(as of the end of December 2019)

					Lastina					Apprais	sal Value			Revenue from	(22 27 2	- " -	
		Hotel Type	Grade	No. of Guest		Age	Acquisition Price	Book Value	20th I (as of June	Period : 30, 2019)		Period ber 31, 2019)	Investment	Real Estate	NOI	P/L from Real Estate	NOI Yield
No.	Property Name	(*1)	(*2)	Rooms Location (*3)	(JPY MM) (*4)	(JPY MM) (*5)	Appraisal Value (JPY MM)	CAP Rate	Appraisal Value (JPY MM)	CAP Rate	Ratio (*6)	Operation (JPY1,000) (*7)	(JPY1,000) (*7)	Operation (JPY1,000) (*7)	(actual) (*8)		
25	Mercure Sapporo	Limited-service	Mid-price	285	Hokkaido	10.7	6,000	5,857	11,000	4.6%	11,000	4.6%	1.6%	797,832	523,042	430,996	8.7%
26	Mercure Okinawa Naha	Limited-service	Mid-price	260	Okinawa	10.4	3,000	2,887	7,760	4.6%	7,190	4.6%	0.8%	342,013	270,481	209,569	9.0%
27	the b ikebukuro	Limited-service	Mid-price	175	Tokyo	37.5	6,520	6,608	7,350	4.2%	7,350	4.2%	1.7%	356,173	328,770	296,705	5.0%
28	the b hachioji	Limited-service	Mid-price	196	Tokyo	33.4	2,610	2,699	2,790	5.1%	2,790	5.1%	0.7%	185,672	160,629	129,084	6.2%
29	the b hakata	Limited-service	Mid-price	175	Fukuoka	22.3	2,300	2,361	4,710	4.3%	4,610	4.3%	0.6%	228,379	215,725	194,131	9.4%
30	Hotel Francs	Full-service	Mid-price	222	Chiba	28.4	3,105	3,178	4,090	4.6%	4,140	4.6%	0.8%	300,000	237,023	193,824	7.6%
31	Mercure Yokosuka	Full-service	Mid-price	160	Kanagawa	26.2	1,650	1,658	3,000	4.6%	3,590	4.6%	0.4%	360,970	250,373	212,998	15.2%
32	Okinawa Marriott Resort & Spa	Resort	Upper-middle	361	Okinawa	14.9	14,950	15,106	18,700	4.9%	17,900	4.9%	4.0%	937,465	853,261	569,108	5.7%
33	ACTIVE-INTER CITY HIROSHIMA (Sheraton Grand Hiroshima Hotel)	Full-service	Luxury	238	Hiroshima	9.3	17,320	17,436	21,700	4.5%	21,900	4.5%	4.6%	1,624,836	1,182,632	966,133	6.8%
34	CANDEO HOTELS UENO-KOEN	Limited-service	Mid-price	268	Tokyo	10.0	6,705	6,652	7,630	4.0%	7,650	4.0%	1.8%	349,975	323,962	283,942	4.8%
35	Oriental Hotel Fukuoka Hakata Station (*12)	Full-service	Upper-middle	221	Fukuoka	34.5	7,197	9,847	14,000	4.6%	15,300	4.6%	1.9%	740,062	494,731	(65,231)	6.9%
36	Holiday Inn Osaka Namba	Limited-service	Mid-price	314	Osaka	11.4	27,000	27,126	27,200	4.3%	27,200	4.3%	7.2%	967,957	920,119	728,343	3.4%
37	HOTEL ASCENT FUKUOKA	Limited-service	Economy	263	Fukuoka	20.7	4,925	5,161	6,630	4.8%	6,620	4.8%	1.3%	447,198	302,154	266,423	6.1%
38	Hilton Nagoya	Full-service	Luxury	460	Aichi	30.9	15,250	15,651	16,000	4.2%	15,700	4.2%	4.1%	1,452,768	746,661	591,860	4.9%
39	Hilton Tokyo Narita Airport	Full-service	Upper-middle	548	Chiba	26.4	13,175	13,499	13,700	4.6%	13,700	4.6%	3.5%	912,491	826,763	621,261	6.3%
40	International Garden Hotel Narita	Full-service	Mid-price	463	Chiba	23.6	9,125	9,245	9,650	4.8%	9,660	4.8%	2.4%	604,422	560,153	422,311	6.1%
41	Hotel Nikko Nara	Full-service	Upper-middle	330	Nara	21.8	10,373	10,442	11,200	4.8%	10,900	4.8%	2.8%	625,869	576,007	434,069	5.6%
42	Hotel Oriental Express Osaka Shinsaibashi	Limited-service	Mid-price	124	Osaka	1.9	2,738	2,829	3,050	4.6%	2,990	4.6%	0.7%	109,991	107,162	95,381	-
43	Hilton Tokyo Odaiba	Full-service	Upper-middle	453	Tokyo	24.0	62,400	63,652	69,400	3.7%	69,500	3.7%	16.7%	2,264,830	2,261,016	2,075,257	-
Tota	al or Average (43 properties)	-	-	11,705	-	21.8	374,508	374,314	522,960	4.5%	525,910	4.5%	100.0%	28,278,550	24,087,502	19,281,141	6.4%

- (*1) Under the category of Hotel Type, "Full-service" is full-service hotel, "Resort" is resort hotel, and "Limited-service" is limited-service hotel.
- (*2) Mainly based on ADR, etc., JHR has classified the hotels into four categories as "luxury," "upper-middle," "mid-price," and "economy."
- *3) Average age: Weighted average calculated as follows. The sum of (acquisition price of each property x property age)/total acquisition price.
- *4) The acquisition price in the Purchase & Sale Agreement for the Beneficial Interest in Trust, etc. is indicated. (Consumption tax, amount equivalent to consumption tax, brokerage fee, and other purchase-related costs are excluded.)
- (*5) Book value as of the end of December 2019.
- 6) Investment ratio indicate percentage of the acquisition price of each asset to the total acquisition price. Numbers beyond one decimal place is rounded off.
- *7) Actual for one year from January to December 2019. Since the lessees did not agree to disclose numbers in units of JPY1,000 for No. 11 and 12, amounts are rounded down to the nearest JPY million. Since No.42 and 43 were acquired during the period, numbers after acquisition is indicated.
- *8) NOI yield for the portfolio is calculated as follows: Total NOI for FY12/2019 (actual) ÷ total acquisition price of properties held as of the end of FY12/2019. As No. 42 and 43 were acquired during the period, NOI yield (actual) is not calculated.
- (*9) The number of guest rooms at Kobe Meriken Park Oriental Hotel was changed from 319 to 323 on December 30, 2019.
- (*10) The name of the hotel was changed from Dormy Inn EXPRESS Asakusa on August 4, 2019.
- (*11) The name of the hotel was changed from Hotel Sunroute Shinbashi on April 23, 2019.
- (*12) The name of the hotel was changed from Hotel Centraza Hakata on April 9, 2019. The hotel grade was changed from "Mid-price" to "Upper-middle."

2. Summary of Lease Contracts (1/2)



											(as of th	e end of Dece	ember 2019)
No.	Property Name	Lease Type	Rent Structure	Lessee	Hotel Operator/ Hotel Consulting and	Lease/ MC	Date of	Contractual Rent (*2)	Rent Modification Summary		odification Summary fter acquisition)	Rent Modifica (2020 to	
		.,,,,,	(*1)		Management Company	Term	Contract	(= /		Timing	Condition	2020	2021
1 2	Kobe Meriken Park Oriental Hotel Oriental Hotel tokyo bay			Hotel Manageme	ement Japan Co., Ltd.			(Fixed rent) JPY3,221MM/year + (Variable rent) When the total GOP of The	In principle, the same rent will be				
3	Namba Oriental Hotel Oriental Hotel Hiroshima	Fixed- lease	Fixed + Variable		. ,	15	Dec. 2034	Five HMJ Hotels exceeds GOP base amount (JPY3,351MM), the excess x 85% is paid	applied until expiration of the contract.	Jan. 2020	Same	Renewed	-
5	Hotel Nikko Alivila	<u> </u>			Okura Nikko Hotel Management Co., Ltd.			is paid					
6	The Beach Tower Okinawa	Fixed- lease	Fixed			20	Jun. 2026	JPY42MM/month	The same rent will be applied until expiration of the contract.	-	-	-	-
7	Hakone Setsugetsuka	Fixed- lease	Fixed			20	Oct. 2026	JPY24MM/month	The same rent will be applied until expiration of the contract.	-	-	-	-
8	Dormy Inn Kumamoto	Fixed- lease	Fixed	Kyoritsu Maint	enance Co., Ltd.	12	Mar. 2023	JPY16MM/month	Rent can be modified through mutual agreement every three years.	Apr. 2017	Same	Under discussion (Apr.)	-
9	dormy inn • global cabin Asakusa	Lease	Fixed			20	Mar. 2020	JPY5MM/month	Rent can be modified through mutual agreement every three years.	Apr. 2017	Same	To be expired (Mar.)	-
10	Hakata Nakasu Washington Hotel Plaza	Lease	Fixed			3	Mar. 2021	JPY20MM/month	Rent can be modified through mutual agreement.	Apr. 2018	Same		To be expired (Mar.)
11	Nara Washington Hotel Plaza	Lease	Fixed	Washingto	on Hotel K.K.	20	Mar. 2020	JPY11MM/month	Rent can be modified through mutual	-	-	To be expired (Mar.)	
12	R&B Hotel Ueno-hirokoji	Lease	Fixed			20	Apr. 2022	JPY8MM/month	Rent can be modified through mutual agreement.	Apr. 2011	Increased (+3.0%)	-	-
13	Comfort Hotel Tokyo Higashi Nihombashi	Fixed- lease	Fixed + Revenue sharing	Greens Co., Ltd.		20	Jan. 2028	JPY21MM/month + Revenue sharing	Rent can be modified through mutual agreement every five years.		Same (Introduced revenue sharing)	-	-
14	Smile Hotel Nihombashi Mitsukoshimae	Lease	Fixed + Revenue sharing	THE KAMOGAWA	GRAND HOTEL, LTD	20	Mar. 2020	JPY11MM/month + Revenue sharing	Rent can be modified through mutual agreement.	Apr. 2017	Same	To be expired (Mar.)	-
15	Toyoko Inn Hakata-guchi Ekimae	Lease	Fixed	Toyoko Ir	nn Co., Ltd.	30	Sep. 2031	JPY11MM/month	No rule has been stipulated.	Oct. 2007	Increased (+9.4%)	-	-
16	Hotel Keihan Universal City	Lease	Fixed + Revenue sharing	K.K. Hotel Keihan		20	Jun. 2021	Nondisclosure ^(*4)	Nondisclosure ^(*4)	Jul. 2014	Modified Structure	-	To be expired (Jun.)
17	Chisun Inn Kamata	Fixed- lease	Variable	Solare Hotels & Resorts Co., Ltd.	SHR Hotels, Co., Ltd.	7	Dec. 2026	Hotel GOP x 86% (If the amount is below zero, it will be JPY0)	-	Jan. 2020	Same	Renewed	-
18	Hotel Vista Kamata Tokyo	Lease	Fixed + Revenue sharing	Vista Hotel Man	agement Co., Ltd.	4	Dec. 2021	JPY7MM/month + Revenue sharing	In principle, the same rent will be applied until expiration of the contract.	Jul. 2015	Modified Structure	-	To be expired (Dec.)
19	Sotetsu Fresa Inn Shimbashi- Karasumoriguchi	Fixed- lease	Fixed + Revenue sharing	Sotetsu Hotel Deve	elopment Co., Ltd. ^(*3)	15	Mar. 2023	JPY18MM/month + Revenue sharing	No rule has been stipulated.	-	-	-	-
20	Hilton Tokyo Bay	Fixed- lease	Fixed + Revenue	THE DAI-ICHI BUILDING CO., LTD.	Hilton International Company	4	Dec. 2022	JPY163MM/month + Revenue sharing	Rent can be modified through mutual agreement.	Jan. 2019	Renewed (Increased)	-	-
21	ibis Tokyo Shinjuku	_	Management contract			12	Jun. 2024	Amount equivalent to hotel GOP	-	Jul. 2012	Modified Structure	-	-
22	ibis Styles Kyoto Station	_	Management contract			5	Dec. 2024	Amount equivalent to hotel GOP	-	-	-	-	-
23	ibis Styles Sapporo	_	Management contract	-	AAPC Japan K.K.	5	Dec. 2024	Amount equivalent to hotel GOP	_	-	-	-	-
24	Mercure Sapporo	-	Management contract			15	Sep. 2029	Amount equivalent to hotel GOP	-	-	-	-	-
25	Mercure Okinawa Naha	_	Management contract			10	Apr. 2024	Amount equivalent to hotel GOP	-	-	-	-	-
26	Mercure Yokosuka	Fixed- lease	Variable	AAPC Ja	apan K.K.	5	Aug. 2024	Linked to hotel GOP	The same rent will be applied until expiration of the contract.	Aug. 2019	Renewed (Effectively increased)	-	-
27	the b ikebukuro	Fixed- lease	Fixed + Variable	Ishin Ikebukur	o Operations K.K.	7	Jan. 2022	JPY163MM/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
28	the b hachioji	Fixed- lease	Fixed + Variable	Ishin Hachioji	Operations, Y.K.	7	Jan. 2022	JPY98MM/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
29	the b hakata	Fixed- lease	Fixed + Variable	Ishin Hakata	Operations K.K.	7	Jan. 2022	JPY82MM/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	-	-	-	-
30	the b suidobashi	Fixed- lease	Fixed + Variable	Ishin Suidobash	ni Operations K.K.	7	Dec. 2026	JPY85MM/year + Linked to hotel GOP	The same rent will be applied until expiration of the contract.	Jan. 2020	Conditions changed (Increased)	Renewed	-

2. Summary of Lease Contracts (2/2)



(as of the end of December 2019)

											(as of th	e end of Dece	mber 2019)
No.	Property Name	Lease Type	Rent Structure	Lessee	Hotel Consulting and	Lease/ MC	Date of	Contractual Rent (*2)	Rent Modification Summary		odification Summary fter acquisition)	Rent Modificat (2020 to	
			(*1)		Management Company	Term	Contract	(2)		Timing	Condition	2020	2021
31	Hotel Francs	Fixed- lease	Fixed	K.K. Brid	dal Produce	19	Oct. 2024	JPY25MM/month	The same rent will be applied until expiration of the contract.	-	-	-	-
32	Okinawa Marriott Resort & Spa	Fixed- lease	Fixed + Variable	Lagoon resor	t Nago Co., Ltd.	5	Dec. 2020	(Fixed rent) JPY550MM/year + (Variable rent) When the total GOP exceeds GOP base amount (JPY700MM), the excess x 90% is paid	In principle, the same rent will be applied until expiration of the contract.	-	-	To be expired (Dec.)	-
33	ACTIVE-INTER CITY HIROSHIMA (Sheraton Grand Hiroshima Hotel)	Fixed- lease	Fixed + Variable	K.K. A.I.C Hiroshima Management			Dec. 2026	(Fixed rent) JPY348MM/year + (Variable rent) When the total GOP exceeds GOP base amount (JPY468MM), the excess x 82.5% is paid	In principle, the same rent will be applied until expiration of the contract.	-	-	-	-
34	CANDEO HOTELS UENO-KOEN	Fixed- lease	Fixed	Candeo Hospitalit	y Management, Inc.	20	Feb. 2030	Nondisclosure ^(*4)	Rent can be modified through mutual agreement every three years.	Jul. 2016	Nondisclosure(*4)	-	-
35	Oriental Hotel Fukuoka Hakata Station	Fixed- lease	Fixed + Variable	Hotel Cent	raza Co., Ltd.	15	Dec. 2034	(Fixed rent) JPY425MM/year + (Variable rent) When the total GOP exceeds GOP base amount (JPY442MM), the excess x 98% is paid	In principle, the same rent will be applied until expiration of the contract.	Jan. 2020	Conditions changed (Increased)	Renewed	-
36	Holiday Inn Osaka Namba	Fixed- lease	Fixed + Variable	OW Hotel (Operations KK	15		(Fixed rent) JPY576MM/year + (Variable rent) When the total GOP exceeds GOP base amount (JPY650MM), the excess x 92.5% is paid	In principle, the same rent will be applied until expiration of the contract.	-	-	-	-
37	HOTEL ASCENT FUKUOKA	Fixed- lease	Fixed	K.K.ASCENT.		7	Mar. 2026	(Fixed rent) ① JPY17MM per month from April 1, 2019 to April 30, 2019, ② JPY20MM per month from May 1, 2019 to March 30, 2020, ③ JPY22MM per month from April 1, 2020 to March 31, 2026	Rent can be modified through mutual agreement every three years.	Apr. 2019	Renewed (Increased)	-	-
38	Hilton Nagoya	Lease	Variable	Nagoya Hilton Co., Ltd.	Hilton International Company			Nondisclosure ^(*4)	Rent can be modified through mutual agreement.	-	-	-	-
39	Hilton Tokyo Narita Airport	Fixed- lease	Fixed + Variable	KK NaritaKos	KK NaritaKosuge Operations		Jun. 2037	(Fixed rent) JPY444MM/year + (Variable rent) When the total GOP exceeds GOP base amount (JPY550MM), the excess x 86.5% is paid	In principle, the same rent will be applied until expiration of the contract.	-	-	-	-
40	International Garden Hotel Narita	Fixed- lease	Fixed + Variable	KK NaritaYosh	nikura Operations	10	Jun. 2027	(Fixed rent) JPY336MM/year + (Variable rent) When the total GOP exceeds GOP base amount (JPY360MM), the excess x 98% is paid	In principle, the same rent will be applied until expiration of the contract.	-	-	-	-
41	Hotel Nikko Nara	Fixed- lease	Fixed + Variable	Hotel Management Co., Ltd.	Okura Nikko Hotel Management Co., Ltd.	3	Dec. 2020	(Fixed rent) JPY420MM/year + (Variable rent) When the total GOP exceeds GOP base amount (JPY470MM), the excess x 91.5% is paid	In principle, the same rent will be applied until expiration of the contract.	-	-	To be expired (Dec.)	-
42	Hotel Oriental Express Osaka Shinsaibashi	Fixed- lease	Fixed + Variable	K.K. HOTEL OF	K.K. HOTEL ORIENTAL EXPRESS		Mar. 2028	(Fixed rent) JPY110MM/year + (Variable rent) When the total GOP exceeds GOP base amount (JPY128MM), the excess x 91% is paid	In principle, the same rent will be applied until expiration of the contract.	-	-	-	-
43	Hilton Tokyo Odaiba	Fixed- lease	Fixed + Variable	Tokyo Human	K.K. HOTEL ORIENTAL EXPRESS Tokyo Humania Enterprise Inc.		Dec. 2029	(Fixed rent) JPY3,100MM/year, JPY1,600MM/year on and after January 1, 2022 (Variable rent) • Until December 31, 2019: When AGOP ^(*5) exceeds AGOP base amount (JPY2,450MM), the excess x 30% is paid • On and after January 1, 2020: When AGOP exceeds AGOP base amount (JPY2,970MM), the excess x 30% is paid • On and after January 1, 2022: When AGOP exceeds AGOP base amount (JPY1,660MM), the excess x 98% is paid	In principle, the same rent will be applied until expiration of the contract.	-	-	-	-

(*1) Rent structure is as follows:

Fixed: Fixed rent

Variable: Variable rent

Management contract: Management contract

Fixed + Variable: Property paying both fixed and variable rent

Fixed + Revenue sharing: When the sales of the hotel exceed pre-determined amount, additional rent is paid

(*2) Amount including car park and CAM without tax

(*3) The lessee is changed to Sotetsu Hotel Management CO., LTD. on May 1, 2019.

(*4) The detailed content of the contract is not disclosed as consent on disclosure has not been obtained from the lessee.

(*5) AGOP (adjusted GOP) is the amount calculated by subtracting certain fees and other items from GOP.

The conditions of the new contracts are stated for the following properties which contracts were expired on and before December 31, 2019 and the new contracts were signed or renewed, and started from January 1, 2020: No.1–5, 17, 30, 35

3. Major CAPEX Ⅲ by Hotels

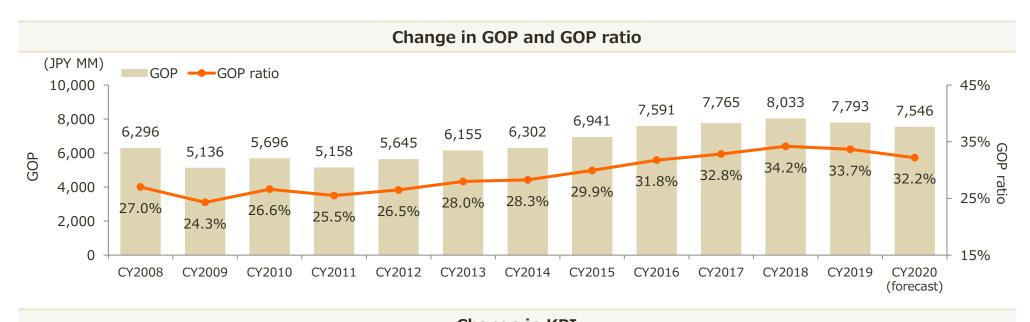


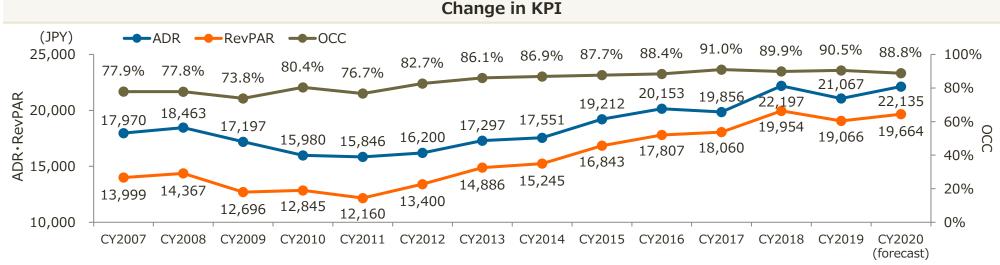
* (Numbers in parentheses are CAPEX amounts: JPY MM)

	1					1	· (Nullibers III)	parentneses are CAPE	A amounts. Jet MM)
	FY12/2012	FY12/2013	FY12/2014	FY12/2015	FY12/2016	FY12/2017	FY12/2018	FY12/2019	FY12/2020 Plan
Kobe Meriken Park Oriental Hotel	-	-	-	Chapel (36)	Guest rooms on 7F (50) Balconies on each floor (62) Bar (85)	Bridal salon (76)	balcony, etc. on 3F (19)	Restaurant (30) Conversion of brides' room to guest rooms (40)	Conversion of space of backyard to guest rooms (120)
Oriental Hotel tokyo bay	-	Restaurant (45)	-	-	Guest rooms on 4F (101)	-	Guest rooms on 11F to 12F (140)	-	-
Namba Oriental Hotel	-	Corner rooms on 5F to 8F (10)	-	-	Guest rooms on 9F (91)	Guest rooms on 7F (77)	Guest rooms on 6F (78)	-	-
Hotel Nikko Alivila	-	-	Guest rooms on 3F to 8F of North building and 3F to 5F of central building (333)	-	Guest rooms on 9F (55) Restaurant (31)	-	Guest rooms on 1F, etc. (16)	-	-
Oriental Hotel Hiroshima	-	_	Banquet room on 23F (10)	-	Guest rooms on 7F to 10F (43) Banquet room on 4F (38)	-	Chapel (10)	Guest rooms on 13F to 14F (14)	Guest rooms on 17F to 18F (14) Increase number of seats in café (8.5)
Ibis Tokyo Shinjuku	Lobby and restaurant on 2F, and guest rooms on 3,5,7,9F (170)	_	-	-	Guest rooms on 3F to 10F (192)	Guest rooms on 3F to 10F (312)	-	-	-
Holiday Inn Osaka Namba	-	-	-	-	-	-	Guest rooms on 4,6,7,12F (115)	Guest rooms on 10F to 11F (72) Guest rooms on 8F to 9F (72)	-
ibis Styles Sapporo	-	_	-	-	_	-	Vacant space on 1F (28)	_	-
Mercure Hotel Sapporo	-	-	-	-	-	-	Banquet room (15)	-	-
the b Ikebukuro	-	_	-	-	-	-	Guest rooms on 3F to 10F, etc. (18)	_	-
Okinawa Marriott Resort & Spa	_	_	_	-	_	_	_	Restaurant (142)	-
Oriental Hotel Fukuoka Hakata Station	-	_	-	-	-	-	-	Large-scale renovation works (1,690)	-
Hilton Tokyo Odaiba	-	-	-	-	-	-	-	-	Banquet room (92) Large-scale renovation works (3,000)

4. The Five HMJ Hotels — Highlights



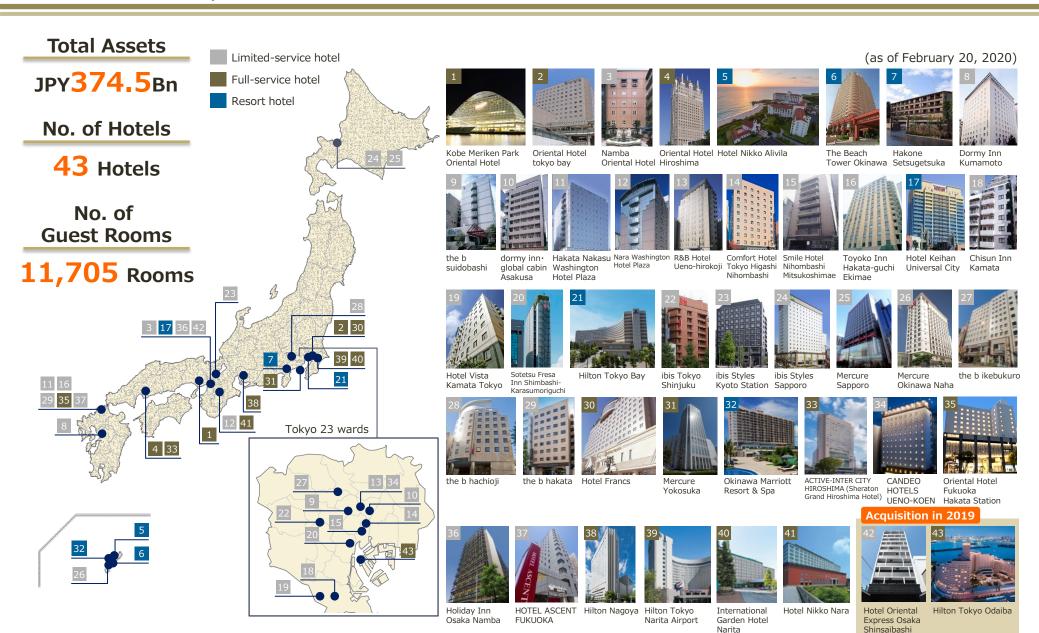




^(*) Namba Oriental Hotel is planned to close the entire building and suspend its hotel operation due to the large-scale renovation from November 2020 through March 2021. Stating the figures reflecting the impact of the suspension of hotel sales for the fiscal year ending December 2020.

5. Portfolio Map





Appendix 3 Investors Composition and Investment Unit Price

1. Major Unitholders and Classifications of Unitholders



Top 10 Major Unitholders

As of the end of June 2019

Rank	Name	No. of Units	% ^(*)					
1	The Master Trust Bank of Japan, Ltd. (Trust)	721,861	16.17					
2	2 Japan Trustee Service Bank, Ltd. (Trust) 531,521							
3	J.P. Morgan Bank Luxembourg S.A. 384500	337,322	7.55					
4	The Nomura Trust and Banking Co., Ltd. (Investment Trust)	195,422	4.37					
5	Trust and Custody Services Bank, Ltd. (Securities Investment Trust)	131,797	2.95					
6	BNYM AS AGT Clients 10 PERCENT	122,142	2.73					
7	State Street Bank and Trust Company 505223	64,452	1.44					
8	State Street Bank West Client-Treaty 505234	64,127	1.43					
9	Shikoku Railway Company	56,989	1.27					
10	CBNY DFA International Real Estate Securities Portfolio	54,823	1.22					
	Total	2,280,456	51.10					

As of the end of December 2019

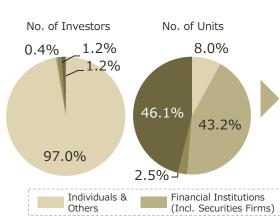
Rank	Name	No. of Units	% ^(*)
1	The Master Trust Bank of Japan, Ltd. (Trust)	697,102	15.62
2	Japan Trustee Service Bank, Ltd. (Trust)	526,839	11.80
3	J.P. Morgan Bank Luxembourg S.A. 384500	334,947	7.50
4	The Nomura Trust and Banking Co., Ltd. (Investment Trust)	213,302	4.78
5	BNYM AS AGT Clients 10 PERCENT	140,401	3.14
6	Trust and Custody Services Bank, Ltd. (Securities Investment Trust)	134,779	3.02
7	State Street Bank West Client-Treaty 505234	59,918	1.34
8	Shikoku Railway Company	56,989	1.27
9	JPMorgan Securities Japan Co., Ltd.	52,951	1.18
10	Japan Securities Finance Co., Ltd.	46,600	1.04
	Total	2,263,828	50.73

^(*) The total units held by each investor to the total units issued by JHR as of the end of June 2019 and the end of December 2019 respectively. (Rounded off to two decimal places.)

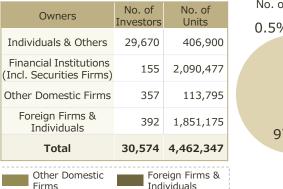
Owners of the Investment Units

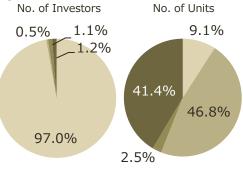
As of the end of June 2019

Owners	No. of Investors	No. of Units
Individuals & Others	28,383	358,329
Financial Institutions (Incl. Securities Firms)	138	1,930,626
Other Domestic Firms	352	113,176
Foreign Firms & Individuals	370	2,060,216
Total	29,243	4,462,347



As of the end of December 2019

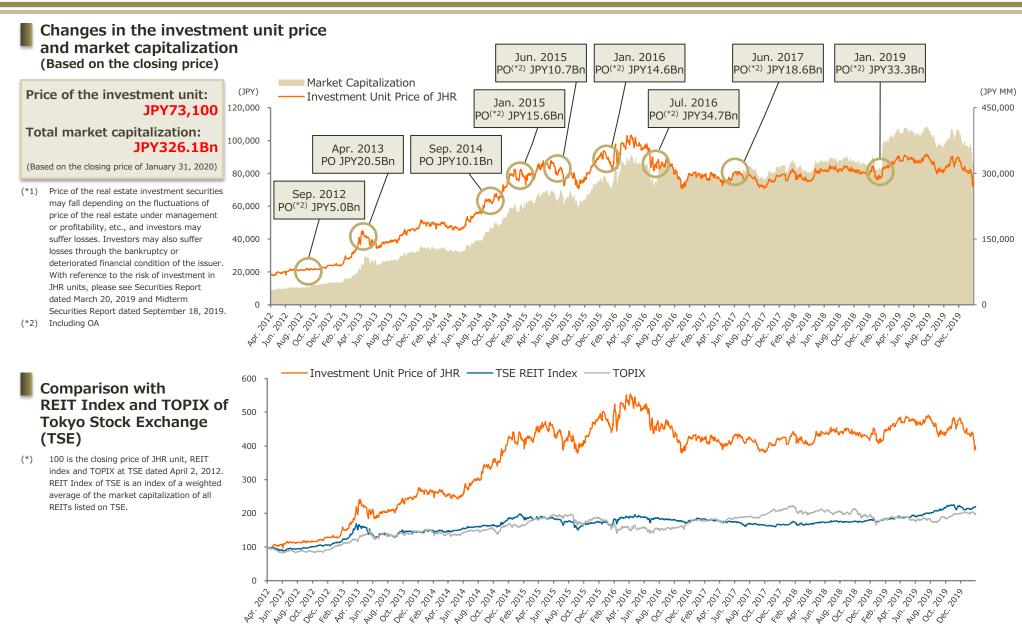




^(*) Percentage of investors is percentage of owners in each segment to the total number of investors in JHR, and percentage of investment units is percentage of investment units owned by each segment to the total investment units issued as of respective date (both rounded off to one decimal place).

2. Changes in Investment Unit Price and Market Capitalization



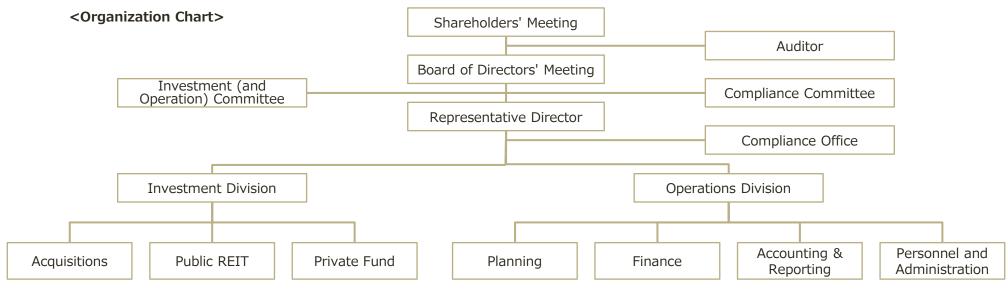


Appendix 4 Summary of the Asset Management Company

1. Summary of the Asset Management Company



Company	Japan Hotel REIT Advisors Co., Ltd.
Location	Ebisu Neonato 4F, 4-1-18 Ebisu, Shibuya-ku, Tokyo 150-0013
Establishment	August 10, 2004
Capital	JPY300MM as of December 31, 2019
Shareholders	Rockrise Sdn Bhd, Kyoritsu Maintenance Co., Ltd., ORIX Corporation
Representative Director	Hisashi Furukawa
Registration and Licenses	Building Lots and Buildings Transaction Business Operator, Governor of Tokyo (4) No. 83613 Discretionary Transaction Agent by Minister of Land, Infrastructure, Transport and Tourism No. 38 Financial Instruments Trading Company, Director-General of Kanto Local Finance Bureau No. 334 Member of The Investment Trusts Association, Japan Member of The Japan Investment Advisers Association



2. Features and Governance of the Asset Management Company



Mission Statement

"Provide attractive hotel investment opportunities to investors as specialist in investment and management of hotel assets. Gain trust from our stakeholders, and contribute to local communities and society through investing and managing hotel assets."

Code of Conduct

As an independent asset management company, all employees and officers at JHRA should have a "spirit of challenge" aiming to constantly provide high added value.

Also, "teamwork" is inevitable to provide high added value.

JHRA recognizes "challenge" and "teamwork" as essential value which our code of conduct is based upon.

Challenge

- > Be a self-starter, take initiative and demonstrate drive
- > Set high goal and strive
- Respect creativity and innovation
- > Promote challenge, free from fear of failure

Teamwork

- Respect teamwork and collaborate with team-mates
- > Respect others. Respect values and opinions of others
- Promote "sharing" (idea, knowledge, information, goal, achievement, joy of achievement, lesson, etc.)
- Make effort for open, frank and sincere communication

2. Features and Governance of the Asset Management Company (cont.) @



Advanced Expertise

- Ability to propose transaction scheme, execute transaction, and plan and execute unprecedented measures of asset management based on in-depth understanding of hotel operation and track record of such asset management.
- Extensive experience of renovation and rebranding through collaboration with many hotel lessees and hotel operators.
- Strong and long-term relationships with a large number of hotel lessees and hotel operators.
- High analytical skills and accurate judgement capacity based on rich information and data obtained through a broad network and high credibility.

Ensured Independence

- ♦ No employee of JHRA is a seconded employee from sponsor.
- ◆ Part-time directors from our main sponsor, SC CAPITAL PARTNERS group and non-sponsor-related full-time directors each account for half of JHRA's board of directors.
- ◆ With regard to transactions with sponsor-related parties and JHR, JHRA has set strict decision-making rules. In principle, in addition to obtaining approval by Compliance Committee which includes an outside specialist, who is authorized to dismiss proposals, JHRA is required to obtain approval from JHR's board of directors' meetings (directors are all third-party members who do not have any relationship with the sponsor-related parties).
- ◆ As our main sponsor, SC CAPITAL PARTNERS group is also an independent asset management company, it fully understands and respects importance of JHRA's independency. JHRA conducts asset management business based upon its own judgement.

Disclaimer



This material is prepared and provided solely for the purpose of providing information and not to offer, solicit, or do business, etc. with specific products including purchase of investment units, investment unit subscription rights, or investment corporation bonds of Japan Hotel REIT Investment Corporation ("JHR") or any other particular products. If any discrepancy is identified between this translation and the Japanese original, the Japanese original shall prevail.

This material is neither a disclosure document nor an investment report required under or prepared pursuant to the Financial Instruments and Exchange Act, Act on Investment Trusts and Investment Corporations and related government ordinances, Cabinet Office regulations, listing rules by Tokyo Stock Exchange, Regulations of The Investment Trusts Association, Japan, or other related rules and regulations.

This material contains forward-looking statements about financial conditions, operational results, and businesses of JHR, as well as plans and intentions of JHR and its asset management company, Japan Hotel REIT Advisors Co., Ltd ("JHRA"). Such forward-looking statements involve known and unknown risks, uncertainties, and other factors that may cause actual results or performance of JHR to materially differ from those expressed or implied forecasts. Those forecasts are made based on JHR's present and future business strategies and assumptions relating to the political and economic circumstances surrounding JHR in the future.

Every effort has been made to ensure the accuracy of the information contained in this material. However, there can be no assurance that the information is accurate, complete, appropriate or fair. The information may be revised or retracted without prior notice.

Regarding the offering and trading of investment units, investment unit subscription rights or investment corporation bonds, financial institutions may charge you pre-determined handling fees and other charges aside from the price of the investment units, investment unit subscription rights or investment corporation bonds. Since neither JHR nor JHRA handles the offering and trading of investment units, investment unit subscription rights or investment corporation bonds, please ask financial institutions for the amount, upper limit, and calculation methods of such fees and other charges.

JHR mainly invests in real estate-related assets, primarily hotels which are subject to change in values. Therefore, unitholders, holders of investment unit subscription rights and investment corporation bonds may suffer losses due to economic conditions of the real estate market or securities market, economic situations including interest rate environment, the nature of investment units, investment unit subscription rights, and investment corporation bonds, dependency on mechanisms and related persons of investment corporations, changes in legal systems related to real estate (include tax regulations, building regulations and others), damage caused to the real estate-related assets by natural disasters, fluctuation in prices or profitability of the real estate-related assets, nature of the trust beneficiary rights under management, delisting of the investment units, or worsening financial position or insolvency of JHR. For details, please refer to the Articles of Incorporation, Securities Registration Statement, Annual Securities Report and Extraordinary Report, etc. of JHR.

The contents of this material may not be copied or reproduced without our prior permission.

Japan Hotel REIT Advisors Co., Ltd. Financial Instruments Trading Company Director-General of Kanto Local Finance Bureau No. 334 Member of The Investment Trust Association, Japan Member of The Japan Investment Advisers Association